

BOARD OF TRUSTEES

Regular Meeting Agenda

September 9, 2024 | 6:00 p.m. Wallace W. Gee Building Room G222 1247 Jimmie Kerr Road | Graham, NC

- I. Call to Order
- II. Call for Conflicts of Interest
- III. Employee Introductions

А.	Sarah Hardin	Dr. Kenneth Ingle
	Associate Vice President, Communications and Public Affairs	
В.	Michelle Page	Dr. Constance Wolfe
	HR Senior Specialist - Benefits	
C.	Justin Pedley	Dr. Lisa Johnson
	Department Head, Veterinary Medical Technology	
D.	Linda Mason	Ms. Elizabeth Thomas
	Temporary Full-Time Administrative Assistant for	
	Administrative Services and Facilities	
E.	Tyshea Lewis	Mr. Justin Snyder
	Corporate Education Coordinator	
F.	Laura Manigrasso	Mr. Justin Snyder
	Access to Achieve Advisor	
G.	Stacy Martin	Mr. Justin Snyder
	English Language Acquisition Instructor	

- IV. Service Recognition (Ms. Scott Emmons)
 - A. General Williams- Two years of service as Board Chair (2022-2024)
- V. Presentation (Sarah Hardin, Beth Brehler, Josefvon Jones)
 - A. Facing The Community of The Future: Marketing and Recruiting The Next Generation of Students. **pp 1-5**
- VI. Minutes (Ms. Scott Emmons)
 - A. Board of Trustees regular meeting, August 12, 2024 * pp 6-14
 - B. Board of Trustees Special meeting, August 26, 2024* pp 15-17
 - C. Curriculum Committee meeting, August 6, 2024 pp 18-20
 - D. Building and Grounds Committee meeting, August 7, 2024 pp 21-23
 - E. Budget and Finance Committee meeting, August 9, 2024 pp 24-26

VII. Committee Reports

- A. Personnel Committee Report (Dr. Crisp)
 - 1. Recommendation for Approval:
 - a. President's Goals for 2024-25* p 27
 - 2. Employment Report for August 2024 p 28
 - 3. Separations report for FY 2023-24 p 29
 - 4. Vacancies report **p 30**
- B. Building and Grounds Committee Report (Mr. Gomory)
 - 1. Capital project summary report **pp 31-32**
 - 2. Capital project budget update for August 2024 p 33
- C. Budget and Finance Committee Report (Mr. Glidewell)
 - 1. Financial Report for August 2024 **pp 34-40**
- D. Curriculum Committee Report (Ms. Scott Emmons)
 - 1. Recommendation for Approval:
 - a. Food Service Technology Diploma: D55250 Termination* pp 41-43

VIII. Other Reports

- A. SGA Report (Ms. Hooten) pp 44-46
- B. Chair's Report (Ms. Scott Emmons)
 - 1. Board Committee Assignments
 - 2. Appointments and reappointments to the Board of Trustees for 2024-2028
 - a. James Butler reappointed by North Carolina Senate
 - 3. Report of SEI Filing & Ethics Education p 47
- C. Staff Association Committee Report
- D. President's Report (Dr. Ingle)
 - 2024 Performance Measures for Student Success Report (Wolfe, Johnson, Snyder) pp 48-55
 - 2. Enrollment Report
 - 3. Internal Audit Plan Report for Continuing Education Summer 2024 (Snyder) **p 56**
- E. Handouts
- F. Announcements (Ms. Scott Emmons)
 - 1. NCACCT Leadership Seminar, September 11-13, 2024, Asheville
 - 2. ACCT National Leadership Congress, October 23-26, 2024, Seattle WA
 - 3. ACCT National Legislative Summit, February 9-12, 2025, Washington DC
 - 4. NCACCT Law-Legislative Seminar, March 19-21, 2025, Raleigh

IX. Closed Session

The ACC Board of Trustees will go into closed session pursuant to North Carolina General Statute §143-318.11(a)(2) to consider a nomination for a naming tribute.

X. Adjournment

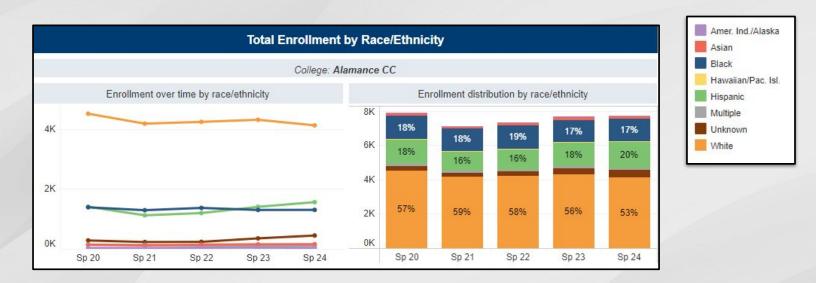


FACING THE COMMUNITY OF THE FUTURE

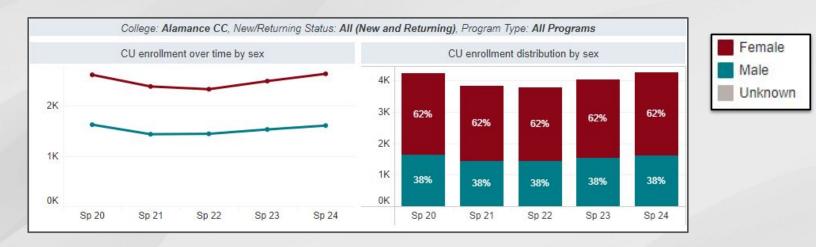
Marketing and Recruiting to the Next Generation of Students

Beth Brehler, Josefvon Jones, Sarah Hardin

ACC Enrollment Demographics



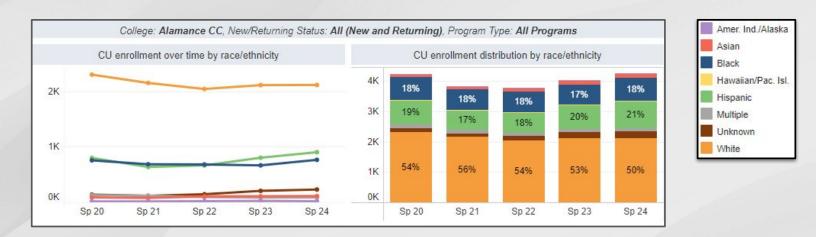
ACC Enrollment By Sex



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Source: NCCCS Dashboa

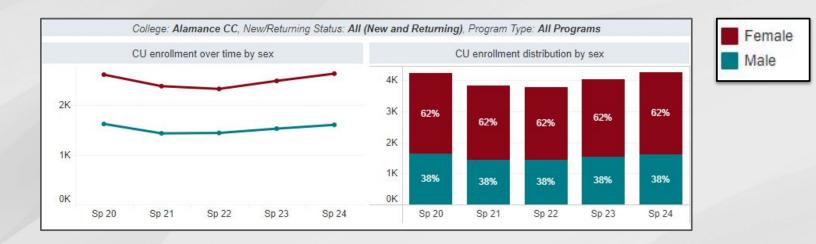
Curriculum Enrollment



4

2

Curriculum Enrollment By Sex



ource: NCCCS Dashboard

TARGETED RECRUITMENT & MARKETING EFFORTS

GOAL1:

Increase the number of local high school graduates applying and enrolling at ACC after high school graduation.



RECRUITMENT STRATEGY

- Campus Tours, Open Houses, College Fairs: CACRAO
- Increase Counselor Education
- Host ACC Information Sessions for Current CCP Seniors & Parents



MARKETING STRATEGY

- Early Outreach Programs
- Promote Financial Support Opportunities: The Alamance Promise
- Personalized Guidance and Support
- Alumni Engagement
- Capitalize on Dual Enrollment
- Implement Communication Strategy
 Leveraging Social Media, Targeted
 Email Campaigns, and Strategic Mailers

TARGETED RECRUITMENT & MARKETING EFFORTS

GOAL 2:

Increase the number of underrepresented populations applying and enrolling at ACC.

RECRUITMENT STRATEGY

- Strengthen Community Partnerships
- Outreach to current ESL students at ACC
- Increase ACC Presence in Local High Schools with a High Number of Underrepresented Students
- Specialized Admissions Recruiter

MARKETING STRATEGY

- Culturally Relevant Messaging
- Create Culturally Sensitive Outreachbillboards, promotional items, commercials
- Visibility and Representation
- Incorporate Targeted Landing Pages to Specific Populations, Consolidating Relevant Information to Streamline the User Experience

TARGETED RECRUITMENT & MARKETING EFFORTS

GOAL 3:

Increase the number of Career and College Readiness (CCR) students applying and enrolling at ACC after completing high school equivalency at ACC.

RECRUITMENT STRATEGY

- Conduct Admissions Presentations at GED Orientation Sessions
- Have Routine Presence of Outreach Recruiter at Dillingham Center
- ▶ Highlight Financial Aid and Support Services

MARKETING STRATEGY

- Personalized Outreach with Continuous Outreach
- Highlight Pathways to Higher Education with ACC Share Success Stories
- Promote Support Services, Financial Assistance, and Flexible Learning Options



TARGETED RECRUITMENT & MARKETING EFFORTS

GOAL 4:

Increase the number of adult learners applying and enrolling at ACC.

RECRUITMENT STRATEGY

- Conduct Targeted Outreach to ACC Non-Completers 25 and Older
- Conduct Admissions/Financial Aid Workshops Specifically Designed for Adult Learners
- Utilize External Partnerships
- ▶ Leverage Resources Pertaining to Adult Learners
- Community Engagement and Events

MARKETING STRATEGY

- Highlight Flexible Program Offerings and Prior Learning Credit
- Showcase Career Advancement Opportunities
- Increase Outreach to Employers
- Share Alumni Success Stories
- Targeted Digital Outreach



Thank You!



BOARD OF TRUSTEES

Regular Meeting Minutes

August 12, 2024 | 6:00 p.m. Wallace Gee Building| G-222 1247 Jimmie Kerr Rd. | Graham, NC

A regular meeting of the Alamance Community College (ACC) Board of Trustees (Board) was held on August 12, 2024, in Wallace Gee Building, Room G-222, on the Carrington-Scott Campus in Graham, NC.

Oath of Office: Swearing in of new and reappointed trustees (The Honorable Larry Brown, Alamance County District Court Judge)

William Gomory – reappointed by Alamance County Board of Commissioners Julie Scott Emmons – reappointed by North Carolina House of Representatives Azalea Hooten- 2024-25 SGA President and Student Trustee

The Honorable Larry Brown swore in the new and reappointed trustees.

Call to Order

BG(R) Blake Williams, Chair, called the meeting to order at 6:05 p.m. He welcomed everyone to the meeting.

Attendance

The following trustees were present:

- BG(R) Blake Williams, Chair
- Ms. Julie Emmons, Vice Chair
- Mr. Steven Carter
- Dr. Roslyn Crisp
- Senator Anthony Foriest
- Mr. Powell (Pete) Glidewell, III
- Mr. William Gomory
- Mr. Mark Gordon
- Ms. Sylvia Muñoz
- Dr. Charles Scott
- Mr. Ken Walker
- Azalea Hooten, Student Trustee
- Dr. Ken Ingle, President & Secretary to the Board of Trustees
- Ms. Ana Fleeman, Executive Assistant, and Board Liaison

Absent:

- Mr. James Butler
- Mr. Josefvon Jones, Director of Belonging
- Ms. Sonya McCook, Dean of Business, Arts, and Science
- Dr. Melanie Lewis, Dean of Health and Public Services
- Mr. Rodney Reece, Dean of Applied Engineering, Agriculture and Applied Trades
- Ms. Bettina Akukwe, Associate Vice President of Corporate Education
- Ms. Jennifer Jones, Director of Information Service and Distance Learning

Guests:

• Ms. Kristy Bailey, Reporter, Alamance News

Also present for the meeting were:

- Dr. Connie Wolfe, Executive Vice President
- Dr. Carol Disque, Vice President of Student Success
- Dr. Lisa Johnson, Vice President of Student Learning/CAO
- Ms. Carolyn Rhode, Vice President of Institutional Advancement
- Ms. Elizabeth Thomas, Vice President of Business and Finance/CFO
- Mr. Justin Snyder, Vice President of Workforce & Economic Development
- Mr. Thomas Hartman, Associate Vice President of Admin Services and Facilities
- Ms. Valerie Fearrington, Director of Human Resources
- Ms. Kindra Bradley, Grants Manager
- Ms. Beth Brehler, Associate Vice President, Student Success
- Ms. Sarah Hardin, Director of Public Information and Marketing
- Mr. Frank Longest, Board Attorney

Quorum

The Board determined that a quorum was present.

Call for Conflicts of Interest

General Williams called for conflicts by reading this statement:

In accordance with North Carolina General Statute 138A, the State Government Ethics Act, General Williams called for conflicts of interest or the appearance of conflicts related to any item included on the meeting agenda.

No conflicts of interest or appearances of conflict were noted.

Election of Board Officers for 2024-25

Mr. Carter reported that the Nominating Committee recommended Julie Scott Emmons as Vice Chair, General Williams as Chair, and Dr. Ingle as Board Secretary as the slate of Board Officers for the 2024-25 year. After presenting the report there was general discussion among the trustees about the tradition of electing a Chairperson for no more than two consecutive terms. Trustee Gordon made a motion to table the report and refer the matter of officer nominations back to the Committee for further reconsideration by giving consideration of the past Board tradition with a revisited nomination report back to the Board on the officers nomination recommendations for further action and the motion was seconded by Dr. Crisp. The motion was unanimously passed with the request that the nomination committee reconsider the officer recommendations in light of the Board's tradition against electing a chairperson for more than two consecutive years.

Minutes

Minutes of the Board of Trustees regular meetings of June 10, 2024, were unanimously approved as submitted upon motion of Mr. Gomory and seconded by Mr. Gordon.

The following committee meeting minutes were also included for informational purposes:

- Building and Ground Committee meeting, June 5th, 2024
- Personnel Committee meeting, June 5th, 2024
- Budget and Finance Committee meeting, June 7th, 2024

Committee Reports

General Williams called for committee reports.

Report of Personnel Committee

Dr. Crisp presented the monthly employment report for June and for July 2024. She indicated that the demographics of ACC employees remained mostly unchanged.

Report of Building and Grounds Committee

Mr. Gomory presented information from the Committee, which met on August 7, 2024. He presented three action items to the Board.

Third-Floor Biotechnology Center of Excellence project*

It was reported that in May 2024, the Board of Trustees approved a study by Hord Coplan Macht to determine the scope and cost of upgrading the third floor of the Biotechnology Center of Excellence. The proposed plan includes six additional classrooms, a server room, and lab space, which will be used for general classrooms and support the new Data Analytics and Applied Artificial Intelligence Associate programs. The Board unanimously approved the Biotechnology Center of Excellence Third-Floor Upfit Project as a new capital project with a budget of \$2,542,000, funded through State Capital Infrastructure Funds (SCIF).

Campus exterior wayfinding project contract*

A Request for Proposals for the project was posted on May 23, 2023, followed by a pre-proposal meeting and site visit on June 10, 2024. Five vendors attended, and two submitted proposals by the July 23, 2024 deadline. A review committee evaluated the submissions using the "Best Value" method and determined that Signature Signs, Inc. provided the best value with a wayfinding solution costing \$199,323.00. The overall project budget is \$302,600.00. The project is tentatively scheduled for completion by the end of Fall 2024. The Board unanimously approved the contract with Signature Signs, Inc. for \$199,323.00 for the Campus Exterior Wayfinding Project, funded through State Capital Infrastructure Funds (SCIF).

5-year roofing maintenance project*

In FY 2024, the College completed a 5-year roofing preventative maintenance plan. A new 5-year plan, extending through 2028/2029, has been developed with assistance from BIRS Roofing of Greensboro. The plan identifies both minor and major repair and maintenance needs. The full 5-year plan is provided for information, with the first year highlighted as the immediate action item. It was noted that if additional funds are required, the budget can be amended at a future date. The Board unanimously approved the Roofing Preventative Maintenance Project for FY2025 as a capital project with a \$10,000 budget, funded by County Capital funds.

Amendment to the Gee Building replacement controls project*

The Board approved the Gee Building Controls Replacement Project in May 2024 with a budget of \$58,000. Due to additional requirements for VAV actuator replacements on the 1st and 2nd floors, the budget needs to be increased by \$5,000. The revised scope includes replacing Siemens controllers with Alerton VAV-SD controllers, installing new sensors and actuators, and performing DDC programming. The updated project budget is \$63,000, allocated as follows: \$23,460 for the first floor, \$16,680 for the second floor, \$13,860 for the third floor, and \$9,000 for contingency. The Board unanimously approved the amending of the Gee Building Control Replacement Project budget to \$63,000, funded with County Capital funds.

Report of Budget and Finance Committee

Mr. Glidewell shared that the Committee intended to meet on August 9, 2024. It was determined a quorum was not present, and all items would go to the Board for consideration.

CAPS Fee*

Mr. Glidewell reported that the Board of Trustees approved the local fees for FY 2025 on June 10, 2024. However, an error was found in the College's system when updating the fall 2024 fees: the College Access, Parking & Security (CAPS) Fee was listed as

\$7.50 per term instead of the correct \$18. The narrative correctly stated the \$18 fee. According to Policy 6.1.1, CAPS Fee receipts support parking facilities, enforcement, and security. Mr. Glidewell reminded the Board that this does not come to the Board as a recommendation as there was not a quorum at the Budget and Finance Committee meeting. Dr. Scott moved to approve the CAPS Fees and Ms. Julie Scott Emmons second. The Board unanimously approved the CAPS Fee to \$18 per academic term, as originally referenced in the approved fee schedule.

Third-floor Biotechnology Center of Excellence project (NCCCS 3-1 Form)*

Mr. Glidwell reported that the Biotechnology Center of Excellence Building completed in 2023, features fully finished first and second floors and a partially completed third floor used as a lobby and common area. This building supports Alamance Community College's Associate in Applied Science Biotechnology program, with classrooms and advanced labs. The total built-out area is 29,160 square feet, with 7,139 square feet of unfinished space on the third floor. The College plans to complete this area by adding six classrooms, a server room, and lab space to accommodate general classroom needs and the new Data Analytics and Applied Artificial Intelligence programs. Mr. Glidewell reminded the Board that this does not come to the Board as a recommendation as there was not a quorum at the Budget and Finance Committee meeting. Mr. Gomory made a motion to approve the NCCCS 3-1 form and Mr. Carter seconded. The Board unanimously approved the upfit and completion of the third floor, enhancing the building's capacity for new academic programs.

Resolution for Blanket Authorization for Presidents 2024-25 Travel*

Mr. Glidwell explained that the form presented seeks trustee approval for the annual blanket travel authorization for the President of Alamance Community College. Effective from July 1, 2024, to June 30, 2025, this authorization allows the President to conduct official business travel on behalf of the College. The resolution stipulates that all travel expenses will be reviewed and approved by the Vice President of Administration and Fiscal Services, in accordance with College policies. The Board of Trustees is asked to approve this form to formalize the authorization and meet regulatory requirements. Mr. Glidewell reminded the Board that this does not come to the Board as a recommendation as there was not a quorum at the Budget and Finance Committee meeting. Mr. Longest pointed out a technicality found in the blanket authorization and suggested an amendment to the first sentence to say "The following resolutions were adopted on August 12th, 2024 and actions taken to the Board of Trustees meeting on August 12, 2024". He also made a recommendation to add the following text under the Chairperson signature line "Voted and approved on August 12, 2024". A motion was made by Senator Foriest to make the suggested amendments and approve the blanket authorization and was seconded by Mr. Walker. The Board unanimously approved the annual blanket travel authorization resolution, as amended, for the President, effective July 1, 2024, through June 30, 2025, with all travel expenses subject to review and approval by the Vice President of Administration and Fiscal Services according to College policies.

Financial Report for June and July 2024

Ms. Thomas presented the information on the June and July 2024 Financial reports shared in the packet. She informed the board that in accordance with policy 6.2.12 Sound fiscal and management practices, ACC has no unplanned negative institutional fund balances.

Report of Curriculum Committee

Ms. Scott Emmons asked Dr. Johnson to share information regarding the action items before the Board.

Withdrawal Hardship Policy Change and Academic Policy Change*

Dr. Johnson reported that the Withdrawal Hardship policy has been proposed by Curriculum Faculty, Department Heads, and Deans, and was approved by ACC's Academic Policy Committee and Executive Leadership Team:

Policy 5.2.2 - Addition of "Withdrawal Hardship" under Student Services.

This change aims to enhance student success, better prepare graduates for the workforce, and align with local industry needs by reducing barriers and increasing learning opportunities.

Dr. Johnson explained that the "Withdrawal Hardship" provides protection for students' financial benefits and signals hardship to other institutions, requiring proper documentation.

The Board unanimously approved the revision of Policy 5.2.2 (Withdrawal from Courses) as detailed in the attached table and supporting documents.

Academic Forgiveness Policy Change*

Dr. Johnson reported that revision of the Academic Policy Change has been proposed by Curriculum Faculty, Department Heads, and Deans, and was approved by ACC's Academic Policy Committee and Executive Leadership Team:

Policy 5.2.9 - Academic Forgiveness.

Dr. Johnson also discussed changes to the Academic Forgiveness policy, which now includes a second chance for completing a degree after a grade of "F" and may see increased use with the removal of the three-year limitation.

The Board unanimously approved the revision of Policy 5.2.9 (Academic Forgiveness) as detailed in the attached table and supporting documents.

Other Reports

SGA Report

Ms. Hooten, SGA president and Student Trustee announced over the summer, the SGA Executive Board planned events for the first semester. On August 19th, the first day of the fall semester, SGA members will distribute breakfast items, cupcakes, and goodie bags across campus. Welcome Week (August 26th-30th) will feature daily activities, including an Affirmation Station, Trivia, Wellness activities, a dunking booth, and rock painting.

For 9/11, a remembrance table will be set up. During Breast Cancer Awareness Month in October, educational yard signs will be displayed, and participants will wear pink on Wednesdays. Veterans Day will feature flags representing military branches and a photo montage of veterans from the ACC community.

Additionally, the SGA is reviewing its constitution and considering changing the treasurer position to a social media coordinator to enhance communication about SGA activities and campus events.

Chair's Report

General Williams announced the following reappointments and appointments to the Board of Trustees:

James Butler – Reappointed by the North Carolina Senate

William Gomory – Reappointed by the Alamance County Board of Commissioners Julie Scott Emmons – Reappointed by the North Carolina House of Representatives Azalea Hooten – 2024-25 SGA President and Student Trustee

The Board of Trustees' regular meeting schedule for 2024-25 was confirmed to continue on the second Monday of each month, with no meetings in July and December.

Trustees were reminded of SEI Filing & Ethics Education due dates. For assistance with scheduling the next education webinar or on-demand session, they were encouraged to contact Ana Fleeman.

Faculty Affairs Committee Report

General Williams shared, that there is no Faculty Affairs report this month due to most faculty members being out between semesters. Going forward, reports will alternate between the Faculty Affairs Committee and the Staff Association. Next month, we look forward to hearing from the Staff Association.

President's Report

Dr. Ingle asked Dr. Johnson and Mr. Snyder to give an enrollment update for their areas. Dr. Disque shared an update on FAFSA and NextNC and reported a roughly 11% decline in FAFSA completion but expects improvement. The Simplified FAFSA Workshops continue to benefit our students. We received a \$5,000 mini-grant, led by Sarah Hardin, which supported awareness activities through NextNC. Additionally, the NCCCS extended the deregistration date, and we're discussing how to leverage this to benefit our students.

Dr. Ingle expressed gratitude for the AT&T Distribution event, highlighting the donation of laptops to 100 ACC students as a means to bridge the digital divide and enhance learning. He noted the significance of technology in education and career success, praising the public-private collaboration as an investment in students' futures and digital literacy.

Dr. Ingle shared an update about the Beam Signing Ceremony for the Public Safety Training Center, acknowledging the collective effort in advancing public safety education. He highlighted the project's significance in enhancing training for first responders and thanked key supporters, including local leaders and contributors. Dr. Ingle emphasized that this milestone represents a commitment to educational excellence and community safety, celebrating the collaborative spirit that made the project possible.

Dr. Ingle gave an update on the FY 23-24 & FY 24-25 Grants listed in the packet and shared. He notified the board that Jen Mock is applying for a United Way grant, which requires a letter of support from our Board. She has prepared a draft of the letter for review. No trustee expressed objection to the transmittal of the letter of support.

Announcements

General Williams directed the Trustees to review the following announcements.

- Fall Semester start date (August 19th)
- NCACCT Leadership Seminar, September 11-13, 2024, Asheville
- ACCT National Leadership Congress, October 23-26, 2024, Seattle WA
- ACCT National Legislative Summit, February 9-12, 2025, Washington, D.C.
- NCACCT Law-Legislative Seminar, March 19-21, 2025, Raleigh

Handouts

No handouts

Closed Session

General Williams called for a motion to move to closed session pursuant to North Carolina General Statute §143-318.11(a)(2) to consider a nomination for a naming tribute.

Mr. Glidewell made a motion to go into closed session to consider a nomination for a naming tribute which was seconded by Dr. Crisp.

Attendees were directed to wait outside, it was shared that the board would return to an open session before adjourning

After a motion was made by Mr. Gordon and Seconded by Dr. Crisp to return to open session, attendees were asked to return to the meeting. The Chair noted there was no action to be taken at this time. The trustees in closed session decided to give the matter further consideration.

Adjournment

Having no further business to discuss, General WIlliams called for a motion to adjourn the meeting. A motion was made by Mr. Carter and seconded by Dr. Crisp. The meeting adjourned at 8:03 p.m.

Respectfully submitted,

Kenneth Ingle, Ed.D. President & Secretary to the Board of Trustees



BOARD OF TRUSTEES

Special Meeting Minutes

August 26, 2024 | 6:00 p.m. Wallace Gee Building| G-222 1247 Jimmie Kerr Rd. | Graham, NC

A special meeting of the Alamance Community College (ACC) Board of Trustees (Board) was held on August 26, 2024, in Wallace Gee Building, Room G-222, on the Carrington-Scott Campus in Graham, NC.

Call to Order

BG(R) Blake Williams, Chair, called the meeting to order at 6:01 p.m. He welcomed everyone to the meeting.

Attendance

The following trustees were present:

- BG(R) Blake Williams, Chair (Conference call)
- Ms. Julie Emmons, Vice Chair (Conference call)
- Mr. James Butler (Conference call)
- Mr. Steven Carter (Conference call)
- Dr. Roslyn Crisp
- Senator Anthony Foriest (Conference call)
- Mr. Powell (Pete) Glidewell, III (Conference call)
- Mr. William Gomory (Conference call)
- Mr. Mark Gordon (Conference call)
- Ms. Sylvia Muñoz (Conference call)
- Dr. Charles Scott
- Mr. Ken Walker (Conference call)
- Dr. Ken Ingle, President & Secretary to the Board of Trustees

Absent:

• Azalea Hooten, Student Trustee

Also present for the meeting were:

- Mr. Frank Longest, Board Attorney
- Ms. Ana Fleeman, Executive Assistant, and Board Liaison
- Ms. Stephanie Waters, Finance Coordinator
- Ms. Sarah Hardin, Director, Public Information and Marketing

Quorum

The Board determined that a quorum was present.

Call for Conflicts of Interest

In accordance with North Carolina General Statute 138A, the State Government Ethics Act, General Williams called for conflicts of interest or the appearance of conflicts related to any item included on the meeting agenda.

No conflicts of interest or appearances of conflict were noted.

Prior Business

General Williams asked for a motion to bring from the table an item of prior business, He requested the Nominating Committee Report results from the Committee's Special Called Meeting on August 19, 2024. Mr. Walker moved and Mr. Gordon seconded to bring from the table the item of prior business, the vote was unanimous.

Election of Board Officers for 2024-25

General Williams called on Mr. Carter to give the Nominating Committee's recommendations for officers for the 2024-25 year. Mr. Carter reported that the Nominating Committee, comprising Mr. Walker, Mr. Butler, and himself, met on August 19, 2024, to reconsider the recommendation for a slate of officers in light of the traditional practice of two, one-year terms for the offices of Chair and Vice Chair. He then moved on behalf of the Nominating Committee that the Board approve the following nominations for the 2024-25 term: Ms. Emmons for Chair, Mr. Gordon for Vice Chair, and Dr. Ingle for Secretary. General Williams called for nominations from the floor. No nominations from the floor were received.. General Williams then called for discussion. Following a brief discussion, Mr. Walker moved and Sen. Foriest seconded that nominations from the floor be closed. Motion carried by unanimous vote. General Williams then called on Ms. Fleeman to take a roll call vote for the slate of officers as recommended by the Nominating Committee: Ms. Emmons for Chair, Mr. Gordon for Vice Chair, and Dr. Ingle for Secretary. The motion was passed by a unanimous roll call vote. Following the vote, Mr. Carter said the Nominating Committee wanted to express appreciation to General Williams for his leadership and service as Board Chair. General Williams then turned the gavel over to Ms. Emmons to lead the remainder of the meeting.

Dr. Crisp asked if the Board of Trustees' Bylaws were reviewed in relation to the election of officers. Dr. Ingle shared what the current bylaws were and what was required in the State Board of Community Colleges Code and General Statute 115-D Community Colleges regarding officer elections. Dr. Ingle shared that there have been several requests to update the Board of Trustees Bylaws in order to have guidelines for the election of officers.

Minutes

The following committee meeting minutes were included for informational purposes:

- Nominating Committee meeting, June 26, 2024
- Nominating Committee meeting August 19, 2024

Adjournment

Having no further business to discuss, Ms. Emmons called for a motion to adjourn the meeting. A motion was made by Senator Foriest and seconded by Dr. Crisp. The meeting adjourned at 6:22 p.m.

Respectfully submitted,

Kenneth Ingle, Ed.D. President & Secretary to the Board of Trustees



August 6, 2024 | 8:30 a.m. Videoconference

IMPORTANT: This meeting will be conducted via videoconference. The videoconference will originate from Alamance Community College, Office of the President, Wallace W. Gee Building, 1247 Jimmie Kerr Road, Graham, NC.

INSTRUCTIONS: To participate in the Zoom videoconference:

- Click on the following URL and follow the prompts: <u>https://alamancecc-edu.zoom.us/j/99432017779?pwd=VkxqMTIPNGM0SEh1U01</u> <u>NWCtTRkw2QT09</u>
- If you choose not to use Zoom's computer audio, you may call in by phone 301.715.8592 or 305.224.1968 and enter the Meeting ID: 994 3201 7779 and Passcode: 750322

I. Call to Order

Ms. Emmons called the meeting to order at 8:31am

Attendance

Trustees Present: Ms. Julie Emmons, Chair Mr. Ken Walker Senator Tony Foriest Jim Butler Dr. Ken Ingle, Secretary to the Board of Trustees **Also present for the meeting were:** Dr. Lisa Johnson, Vice President of Student Learning Ms. Ana Fleeman. Executive Assistant

II. Call for Conflicts of Interest

Julie Scott Emmons called for conflicts of Interest by reading this statement:

In accordance with North Carolina General Statute 138A, the State Government Ethics Act, it is the duty of every Alamance Community College Board of Trustees member to avoid both conflicts of interest and appearances of conflict. If any Committee member has any known conflict of interest or appearance of conflict with respect to any matters coming before the Committee today, please identify the conflict or appearance of conflict and refrain from any undue participation in the particular matter involved.

No conflicts were identified

III. Action Items (Johnson)

A. Withdrawal Hardship Policy change and Academic Policy Change

Dr. Johnson reported that Curriculum Faculty, Department Heads, and Deans have proposed revisions to two academic policies, vetted and approved by ACC's Academic Policy Committee and Executive Leadership Team:

Policy 5.2.2 - Addition of "Withdrawal Hardship" under Student Services. Policy 5.2.9 - Academic Forgiveness.

These revisions aim to enhance student success, prepare graduates for the workforce, and increase learning opportunities by reducing barriers and aligning with local industry needs.

Ms. Emmons inquired about the benefits of the Withdrawal Hardship for students. Dr. Johnson explained it signals to other institutions that the withdrawal was due to hardship and protects the student's financial benefits. Documentation is required to maintain its integrity. Mr. Butler asked about an appeals process; Dr. Johnson confirmed its existence and that students would be directed to it if needed. Emmons suggested faculty receive training to identify students who might benefit. Dr. Johnson assured faculty would be informed of the changes of this policy. Dr. Johnson also discussed changes to the Academic Forgiveness policy which would apply to courses with a grade of "F" and offer students a second chance at completing a degree. Ms. Emmons asked if the policy is frequently used; Dr. Johnson noted it is not, but removing the three-year stipulation along with the other changes might increase its use.

A motion was made to bring to the full board the recommendation to approve revisions to Policy 5.2.2 (Withdrawal from Courses) and Policy 5.2.9 (Academic Forgiveness) as detailed in the attached table and supporting documents.

Jim Butler Moved Ken Walker Seconded Vote was unanimous

IV. Informational Items (Johnson)

A. National Student Clearinghouse Completion Report

Dr. Johnson reported that the Curriculum and Instruction Committee, comprising faculty and staff, annually reviews and sets the College's minimum (42%) and target (45%) performance levels for the National Student Clearinghouse Total Completion Rate. These levels, approved by the Board of Trustees in April 2020, are recommended to remain unchanged due to the ongoing impact of COVID-19. This recommendation aligns with the College's mission to prepare students for success and its vision of transforming lives through excellence in teaching, learning, and service. Maintaining these levels is crucial for achieving ACC's mission and vision.

B. Curriculum Carpentry Program (D35180)

Dr. Johnson reported that the Curriculum Carpentry Program (D35180) at ACC, which has had low enrollments since 2005 and no enrollments since 2017-18, is being terminated. A SACSCOC-approved teach-out plan was implemented to allow current students to complete their diplomas. No new students were enrolled after the 2016-17 academic year, with course offerings expanded through Workforce Development. ACC is now submitting the Curriculum Program Termination form to the NCCCS, as the termination documentation could not be located by the NCCCS.

V. Other Business

VI. Adjournment

Ken Walker Moved Senator Foriest Seconded Meeting Ended at 9:19am



Board of Trustees

Building and Grounds Committee

August 7, 2024 | 9:00 a.m. Videoconference

IMPORTANT: This meeting will be conducted via videoconference. The videoconference will originate from Alamance Community College, Office of the President, Wallace W. Gee Building, 1247 Jimmie Kerr Road, Graham, NC.

INSTRUCTIONS: To participate in the Zoom videoconference:

- Click on the following URL and follow the prompts: <u>https://alamancecc-edu.zoom.us/j/94618500774?pwd=bk1EN1FOSzFBY3IPcmh</u> <u>pZW05Yn1zZz09</u>
- If you choose not to use Zoom's computer audio, you may call in by phone 301.715.8592 or 305.224.1968 and enter the Meeting ID: 946 1850 0774 and Passcode: 063146

I. Call to Order

Mr. Gomory called the meeting to order at 9:00 am **Attendance** Trustees Present: Mr. Bill Gomory, Chair Mr. Pete Glidewell Senator Tony Foriest Dr. Kenneth Ingle, Secretary to the Board of Trustees **Also present for the meeting were:** Mr. Thomas Hartman, Associate Vice President of Facilities & Administrative Services

Ms. Elizabeth Thomas, Vice President of Business & Finance Ms. Ana Fleeman, Executive Administrative Assistant Ms. Stephanie Waters, Business Office Coordinator

Special Guest

Katie Snider, New Leaf Society Representative

II. Call for Conflicts of Interest

Mr. Gomory called for conflicts of interest by reading the following statement:

In accordance with North Carolina General Statute 138A, the State Government Ethics Act, it is the duty of every Alamance Community College Board of Trustees member to avoid both conflicts of interest and appearances of conflict. If any Committee member has any known conflict of interest or appearance of conflict with respect to any matters coming before the Committee today, please identify the conflict or appearance of conflict and refrain from any undue participation in the particular matter involved.

No conflicts were identified

III. Action Items (Hartman)

A. Third-floor Biotechnology Center of Excellence project

Mr. Hartman shared that in May 2024, the Board of Trustees approved a study by Hord Coplan Macht to determine the scope and cost of upgrading the third floor of the Biotechnology Center of Excellence. The plan includes six additional classrooms, a server room, and lab space. These areas will be used for general classrooms and will support the new Data Analytics and Applied Artificial Intelligence Associate programs. A motion was made to bring to the full board the recommendation to approve the establishment of the Biotechnology Center of Excellence Third Floor Upfit Project as a new capital project with a \$2,542,000 budget, funded through State Capital Infrastructure Funds (SCIF).

Senator Foriest moved Mr. Glidewell seconded Vote was unanimous

B. Campus exterior wayfinding project contract

Mr. Hartman reported that a Request for Proposals for the project was posted on May 23, 2023, with a pre-proposal meeting and site visit on June 10, 2024. Five vendors attended, and two submitted proposals by July 23, 2024. A review committee evaluated the proposals using the "Best Value" method. Signature Signs, Inc. was determined to provide the best value with a wayfinding solution costing \$199,323.00. The overall project budget is \$302,600.00. Senator Forest asked if the project would be done in a specified time frame, Mr Hartman reported that the timeline is tentatively planned to wrap up at the end of Fall 2024. A motion was made to bring to the full board the recommendation to approve a contract with Signature Signs, Inc. for \$199,323.00 for the Campus Exterior Wayfinding Project, funded through State Capital Infrastructure Funds (SCIF).

Senator Foriest moved Mr. Glidewell seconded Vote was unanimous

C. 5-year roofing maintenance project

Mr. Hartman reported that in FY 2024, the College completed a 5-year roofing preventative maintenance plan. A new 5-year plan, extending through 2028/2029, has been developed with the assistance of BIRS Roofing from Greensboro. This plan identifies both minor and major repair and maintenance issues. Years one through five of the plan are provided for information, with the first year highlighted as the action item. Mr. Gomory mentioned should we need additional funds we can amend the amount at a future date. A motion was made to bring to the full board the recommendation to approve the Roofing Preventative Maintenance Project for FY2025 as a capital project with a budget of \$10,000, funded from County Capital funds.

Mr. Glidewell moved Senator Foriest seconded Vote was unanimous D. Amendment to the Gee Building replacement controls project

Mr. Hartman reported that the Board approved the Gee Building Controls Replacement Project in May 2024 with a budget of \$58,000. Due to additional required VAV actuator replacements on the 1st and 2nd floors, the budget needs to be increased by \$5,000. The updated scope includes replacing Siemens controllers with Alerton VAV-SD controllers, installing new sensors and actuators, and performing DDC programming. The amended project budget is \$63,000, broken down as follows: \$23,460 for the first floor, \$16,680 for the second floor, \$13,860 for the third floor, and \$9,000 for contingency. A motion was made to bring to the full board the recommendation to approve amending the Gee Building Controls Replacement Project budget to \$63,000, funded with County Capital funds.

Senator Foriest moved Mr. Glidewell seconded Vote was unanimous

IV. Informational Items

A. Capital project summary report Tom Hartman summarized the information included in the packet.

Ms. Snider presented an update on Phase II of the exit project, in collaboration with the New Leaf Society, and elaborated on a landscape sketch and the plant selections for the existing landscape bed and two new beds. The plant list includes Teddy Bear magnolias, Little Limelight hydrangeas, Acoma crape myrtles, flowering dogwoods, and Merlot redbuds. All areas will be finished with mulch, with installation expected in late fall.

- B. Capital project budget update for June and July 2024
 Elizabeth Thomas shared the highlighted numbers in the packet.
- C. Capital project amendments/contracts signed by the President Tom Hartman shared the amendments and contracts
- D. Capital project change orders signed by the President Tom Hartman shared the change orders listed in the packet

V. Other Business

The next meeting is scheduled for September 4th at 9:00 a.m.

VI. Adjournment

The meeting adjourned at 9:57 a.m.

Senator Foriest moved Mr. Glidewell Seconded The meeting ended



Board of Trustees

Budget and Finance Committee

August 9, 2024 | 9:00 a.m. Videoconference

IMPORTANT: This meeting will be conducted via videoconference. The videoconference will originate from Alamance Community College, Office of the President, Wallace W. Gee Building, 1247 Jimmie Kerr Road, Graham, NC.

INSTRUCTIONS: To participate in the Zoom videoconference:

- Click on the following URL and follow the prompts: <u>https://alamancecc-edu.zoom.us/j/99780231533?pwd=L2ZieGthQ2xZYzJsSXkya</u> <u>GpjS3lsZz09</u>
- If you choose not to use Zoom's computer audio, you may call in by phone 305.224.1968 or 309.205.3325 and enter the Meeting ID: 997 8023 1533 and Passcode: 016935

I. Call to Order

At 9:01 a.m. on August 9th, it was determined a quorum was not present. The committee that was present decided to review the items on the agenda without voting. All items listed will go directly to the full board on August 12th, 2024 for consideration.

Attendance

Trustees Present:

Mr. Powell Glidewell, Chair Mr. Ken Walker Dr. Kenneth Ingle, Secretary to the Board of Trustees **Also present for the meeting were:** Ms. Elizabeth Thomas, Vice President of Business & Finance Ms. Ana Fleeman, Executive Administrative Assistant

Ms. Stephanie Waters, Business Office Coordinator

II. Call for Conflicts of Interest

Call for conflicts was not necessary as the meeting was not called to order

In accordance with North Carolina General Statute 138A, the State Government Ethics Act, it is the duty of every Alamance Community College Board of Trustees member to avoid both conflicts of interest and appearances of conflict. If any Committee member has any known conflict of interest or appearance of conflict with respect to any matters coming before the Committee today, please identify the conflict or appearance of conflict and refrain from any undue participation in the particular matter involved.

A. CAPS Fee p1

Ms. Thomas reported that the Board of Trustees conducts an annual review and approval of local fees for Alamance Community College. On June 10, 2024, the Board approved the local fees for fiscal year 2025. However, an error was later identified in the College's information system when updating the fees for the fall 2024 term. The College Access, Parking & Security (CAPS) Fee was incorrectly listed as \$7.50 per academic term instead of the correct maximum of \$18. The narrative accompanying the fee schedule did correctly reference the \$18 maximum. According to Policy 6.1.1 on Tuition and Fees, CAPS Fee receipts are used to support the costs of acquiring, constructing, and maintaining the College's parking facilities, parking enforcement, and campus security.

B. Third-floor Biotechnology Center of Excellence project (NCCCS 3-1 Form)

pp 2-6

Ms. Thomas reported that in 2023, the Biotechnology Center of Excellence Building was completed with fully built-out first and second floors, and a partially finished third floor serving as a lobby and common area. The building, which houses Alamance Community College's Associate in Applied Science Biotechnology program, includes classrooms and state-of-the-art labs supporting various biotechnology training programs. The current built-out space totals 29,160 square feet, with an additional 7,139 square feet of shell space on the third floor. The College plans to upfit and finish this third-floor space, adding six classrooms, a server room, and lab space. These areas will serve both general classroom needs and the new Data Analytics and Applied Artificial Intelligence Associate in Applied Science programs.

C. Resolution for Blanket Authorization for Presidents 2024-25 Travel p 7

Ms. Thomas explained that the form being presented seeks trustee approval for the annual blanket travel authorization for the President of Alamance Community College. This authorization, effective from July 1, 2024, through June 30, 2025, allows President Dr. Kenneth G. Ingle III to conduct official business travel on behalf of the College. The resolution ensures that all travel expenses will be reviewed and approved by the Vice President of Administration and Fiscal Services, adhering to the College's policies and procedures. The Board of Trustees is asked to approve this form to formalize the authorization and record the resolution, which has been prepared to comply with the necessary regulations.

IV. Informational Items

A. Financial Report for June and July 2024 pp 8-17

Ms. Thomas presented the information on the June and July 2024 Financial reports shared in the packet. She informed the board that in accordance with policy 6.2.12 Sound fiscal and management practices, ACC has no unplanned negative institutional fund balances.

V. Other Business

Next meeting is scheduled for September 6th at 9:00 a.m.

VI. Closed Session

The Budget and Finance Committee will go into closed session pursuant to North Carolina General Statute §143-318.11(a)(2) to consider a nomination for a naming tribute

The Committee did not go in closed session, it was determined this item would go to the full board for consideration.

VII. Adjournment

The meeting ended at 9:49 a.m.



2024-25 President's Draft Goals

- 1. Ensure the College adheres to the established timeline for bond construction projects, incorporating cutting-edge design elements as directed by the Board of Trustees.
- 2. Collaborate with faculty, staff, and students to cultivate a positive work environment that supports effective teaching and learning.
- 3. Foster a strong relationship between the Board of Trustees and the President through ongoing engagement and collaboration.
- 4. Serve as a visible and accessible leader, actively engaging with constituents within the College and the broader community, including K-12 entities; four-year colleges and universities; non-profit organizations; government; and the private sector.
- 5. Oversee the College's progress in implementing the Strategic Plan, ensuring timely and measurable outcomes.
- 6. Provide strategic leadership to maintain the College's fiscal integrity, ensuring effective and efficient budget planning to support operational needs.
- 7. Develop and enhance the college's use of data in decision-making and reporting to the Board of Trustees and the larger community
- 8. Actively support fundraising efforts by the ACC Foundation, leveraging the proven impact of presidential involvement in boosting donor engagement and contributions.
- 9. Ensure the effective development of new and existing programs to meet the workforce needs of the community and prepare for evolving workforce needs in the future.

24-Aug											
Occupation	Count	Age 40+ (Total)	Under Age 40 (Total)	Males (Total)	Females (Total)	African-American (Total)	American Indian/ Alaska Native (Total)	Asian (Total)	Hawaiian/ Pacific Islander (Total)	Hispanic (Total)	White (Total)
-		• •	. ,		• •			(iotal)		(iotal)	
01 (Management Occupations)	29	24	5	6	23	4	0	0	0	0	25
02 (Business/Finance Opers)	5	5	0	0	5	3	0	0	0	0	2
03 (Comp/Eng/Science)	7	3	4	5	2	2	0	0	0	0	4
04 (Com Serv/Legal/Arts/Media)	13	7	6	5	8	5	0	0	0	0	7
05 (Postsecondary Teachers)	114	89	25	54	60	8	2	2	0	2	96
08 (Librarians)	1	1	0	0	1	0	0	0	0	0	1
10 (Academic Affairs)	28	19	9	12	16	6	0	0	0	3	18
12 (Service Occupations)	2	2	0	2	0	0	0	0	0	0	2
14 (Office & Admin Support)	43	26	17	6	37	5	0	1	0	7	26
15 (Natural Res/Constr/Maint)	1	0	1	1	0	0	0	0	0	0	0
TOTALS	243	176	67	91	152	33	2	3	0	12	181

New Full Time Employees:

Jessica Abell	English Instructor (9 Month)
Catherine Moore	Horticulture Technology Instructor (9 month)
Kimberly Johnson	Financial Aid Assistant
Kelly Martin	Senior Administrative Assistant (Dean's Suite)
Donald Anders	Industrial Systems Technology (9 month)
Perry Conley	Nursing Instructor (9 month)
Tanner Lucas	History Instructor (FT Temporary)
Ryland Brown	HVAC (9 month)

African American American Indian / Alaska Native Asian Hawaaian / Pacific Islander Hispanic White	14% 1% 1% 5% 74%	County 22% 2% 0% 13% 61%
White Chose not to Identify	74% 5%	61%

28

Full-Time Terminations 7/1/2023 - 6/30/2024

Occupation	Count	Age 40+ U	Inder Age 40	Males (F	emales	African-American	American Indian/Alaska Native	Asian (Total)	Hawaiian/Pacific Islander	Hispanic (White
01 (Management Occupations)	7	6	1	3	4	1	0	0	C	0	6
02 (Business/Finance Opers)	1	1	0	0	1	1	0	0	C	0	0
03 (Comp/Eng/Science)	1	1	0	0	1	1	0	0	C	0	0
04 (Com Serv/Legal/Arts/Media)	3	2	1	0	3	3	0	0	C	0	0
05 (Postsecondary Teachers)	18	15	3	8	10	0	0	0	C	0	17
10 (Academic Affairs)	12	6	6	6	6	2	0	0	C	0	10
14 (Office & Admin Support)	19	11	8	5	14	7	0	0	C	3	9
15 (Natural Res/Constr/Maint)	1	0	1	1	0	0	0	0	C	0	1
	62	42	20	23	39	15	0	0	C	3	43

Part-Time Terminations 7/1/2023 - 6/30/2024

Occupation	Count	Age 40+ l	Jnder Age 40	Males (Females	African-American	American Indian/Alaska Native	Asian (Total)	Hawaiian/Pacific Islander	Hispanic (White
03 (Comp/Eng/Science)	1	0	1	1	0	0	C	0	C) 0	1
04 (Com Serv/Legal/Arts/Media)	2	1	1	1	1	0	C	0	C	0 0	1
05 (Postsecondary Teachers)	12	7	5	5	7	1	C	0	C) 0	8
10 (Academic Affairs)	6	3	3	2	4	1	C	0	C) 0	3
12 (Service Occupations)	2	1	1	2	0	1	C	0	C) 0	0
14 (Office & Admin Support)	5	2	3	0	5	1	C	0	C) 0	4
	28	14	14	11	17	4	C	0	C	0	17

Full-Time Vacancies Report 2024

<u>Class Title</u>	<u>Job #</u>	Job Title
Academic and Career Readiness Instructor	2023-00084	Transitional Math Instructor
Academic and Career Readiness Instructor	2024-00006	Instructor for English Acquisition Classes (Evening)
Admissions/ Records Assistant	2024-00081	Registrar's Office Assistant
Assistant Vice President	2024-00091	Associate Vice President Administrative and Fiscal Services
Department Head	2024-00075	Medical Laboratory Technology/Histotechnology (Dept Head)
Facilities Supervisor	2024-00093	Operations Coordinator
Finance Manager	2024-00090	Accounting Manager
Instructor	2024-00082	History Instructor
Instructor	2024-00004	BLET Instructor
Instructor	2024-00083	Mathematics Instructor
Instructor	2024-00052	Information Technology Instructor (12 month)
Lead Instructor/Coordinator	2024-00088	Lead Instructor- EMS Workforce Development
Instructor Con Ed	2024-00061	ABLE Instructor - Adult Basic Education and High School Equivalency Instructors
Student Services Analyst	2024-00086	Senior Health Programs Advisor
Student Services Counselor	2024-00087	Health Programs Advisor
Student Services Counselor	2024-00092	University Transfer Advisor

AUGUST 2024 SUMMARY BOND AND CAPITAL IMPROVEMENT PROJECTS

BOND PROJECTS

STATUS SUMMARY

Public	Safety	Training	Center
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Green Level Site:	The project continues to move forward on schedule and on budget. All rooms are now framed in the administration building with drywall installation to begin the first week of September. Exterior brick is also scheduled to begin the first week of September. For the firing range, structural steel is now in place as well as all pre-cast concrete walls. Building will be tied into utilities and roofing system will be installed starting the first week of September. The driving pad will be paved in the next 30 days as well. We continue working with the County and their civil engineer on the waterline/sewer tie-in project. The County's next step is to advertise the project for bid. We have requested to the County that the recommended contract be brought to the County Commissioner's for approval at their last meeting in September. The delayed timing of the County tie-in project may have an impact on the completion schedule of the overall training center project.
Burlington Site:	The construction documents have been sent to State Construction for review. We have requested that State Construction complete a cursory review that will allow the construction contract to be in place by the end of October. There is very little to review with this type of project, however, if SCO choose to do a full review, that could push out the contract award to the end of December/beginning of January.
Main, Powell & Gee Buildings – Classroom, Lab, Offices, Library Reno/ Nursing Expansion/Childcare Updates	The first phase of the renovation project is now complete and in use by the students and faculty. The contractor is currently working to resolve various punch list items identified by State Construction, the design team

and ACC staff. Final furniture installation in a couple of areas will be complete the first week of September. Demo and asbestos abatement for the final phase of the project, the 200 hallway of Main Building, is now complete. This area is scheduled for completion late November 2024.

CAPITAL PROJECTS	STATUS SUMMARY
Campus Exterior Wayfinding Project	Signature Signs, Inc. out of High Point has been awarded the project and is working to finalize all signage and shop drawings. We expect the installation to begin in mid- October with the entire exterior project to be complete prior to the end of the calendar year. Work on the interior wayfinding signage project recommendation is underway.
Veterinary Medical Technology Barn Project	A total of five design firm qualification proposals were received by the college on August 20 th . The proposals are now under review by an internal review committee. The committee will recommend 2 to 3 firms for interviews by the Building & Grounds Committee to be held in mid-September. We expect to bring a design firm recommendation to the Board of Trustees at their October meeting.
AATC Centralized Welding Exhaust Project	The installation is close to completion. One final part had to be fabricated once the unit was in place. Once that is installed, start-up is scheduled for September 6 th .
Eastbound Interchange Exit 150 Project	No new update. Installation of additional plantings to occur in the late fall.
Level II EV Charging Stations Project	Equipment has been ordered and we expect installation to begin the first week of September with project completion by November 1 st .
Third Floor Biotechnology COE Upfit Project	The project was approved as a new capital project at the August meeting of the Board of Trustees. The project has now been submitted to the State Board for approval of the use of SCIF funds at their September 20 th meeting.

Budgeted Capital Improvement Projects Equal to or Less than \$50,000 Approved by the President

NONE

	Buildings and Grounds Committee Meeting Capital Project Budget Plan For Fiscal Year 202	5			
	As of August 31, 2024	5			
	A3 01 August 51, 2024				
	County CapitalCarry-forward Unspent Fund Balance	Budget	Actual	Remainder	r
-	a. Master BackfillPortion from County			-	
	b. IT Server Room HVAC	16,430		16 / 30	Appr'vd Oct 2022 (In FY23 Cannon awarded \$187,000 reimb. grant)
			L		
-	c. savings (i.e. unspent allocation) from various projects	43,281	-	43,281	
		59,711	-	59,711	
-	County CapitalFY 2025 Allocation	Dudaat	Astual	Demainder	
	a. Various Campus Renovations & Repairs: (painting)	Budget 25,500	Actual 25,500	Remainder	
	b. Roofing Preventative Maintenance Year 5	10,000	25,500		Monthly Aramark painting allotment \$2643 Approv'd Aug 2024
	c. Eastbound Interchange Exit 150 Beautification Project	3,293			
_				3,293	
_	d. Gee Building Controls Replacement Project	58,000		58,000	
	e. B Bldg envelope sealant repair	42,200	42,200	-	Approv'd May 2024
	f. Battery Replacement - Solar Greenhouse	30,744		30,744	Approv'd May 2024
g	g. savings (i.e. unspent allocation) from various projects	360,263		360,263	
		536,000	67,700	468,300	
	GLS	Budget	Total Expended	Remainder	
	GLS				
a	. Biotechnology Center of Excellence and Parking	19,460,042	19,650,163	(190,121)	\$16,510,212 County Bonds \$2,942,881 SCIF (*FY22*)+\$206,949 FF&
b	. Student Services Center	6,703,500	6,548,011	155,489	\$6,703,500 County Bonds
С	* Public Safety Training Center				\$13,350,218 County Bonds; \$5,306,946 (\$2,000,000 + \$3,306,946)
		24,157,164	6,897,814	17,259,350	County Capital Reserves and \$5,500,000 State
d	. Main, Powell, & Gee Buildings-Classrooms, Labs, Offices,				\$3,036,070 County Bonds; \$652,911 (\$500,000 + \$152,911) County
-	Library/Nursing/Childcare Updates	5,088,981	2,930,770	2,158,211	Capital Reserves; and \$1,400,000 SCIF FY22
	. Satellite Location-West (Burlington)	-	-	-	
t	. Satellite Location-East (Mebane)	-	-	-	
-		55,409,687	36,026,757	19,382,930	\$39.6M County bonds, \$5.9M Cty Reserves \$2.942 SCIF, \$5.5M State
-	Non-County Projects (federal, state, local grants)	Budget	Total Expended	Remainder	
a	. Master BackfillApproved Connect NC Bond Funds	436,816	-	436,816	NC Connect Bonds (Now Available as State SCIF)
	. HVAC Replacement - IT Server Room	203,430	157,702	45,728	Appr'vd Oct 22; Cannon Grant of \$187,000 awarded Jan 2023
d	. Covington Educaton Center: Utility Upgrades	380,550	353,306	27,244	Appr'vd \$380,550 with \$347,354 via Grant: NC Tobacco Trust Fund
0	Horticulture Technology Storage Building Project	153,800	145,522	0 070	Commission and \$33,196 of SCIF \$1.25M project State: (SCIF FY22) Appr'vd Oct 22
	Campus Exterior Wayfinding Project	302,600	143,322		Appr'vd Feb 24 (SCIF)
	Veterinary Medical Technician Instructional Barn	1,250,000			Appr'vd Mar 2024 (\$1M Golden LEAF & \$250k SCIF)
	AATC Centralized Welding System Project	448,276	208,730		Appr/vd Mar 2024 (\$280,000 Cannon Grant & \$168,276 SCIF)
	Technology Infrastructure Project	1,500,000	200,100		Appr'vd May 2024 NCCCS SCIF
	NCDEQ EV Grant	79,104	38,912		Appr'vd June 2024
	BioTech Center Third Floor Uplift	2,542,000			Appr'vd August 2024 NCCCS SCIF
	Savings (i.e. Unspent Allocation) from Various Projects	1,422,705	and managers and		State: (SCIF FY22 & FY23 & FY24 & FY25 allocation)
		8,719,281	904,172	5,273,109	
	TOTAL CAPITAL PROJECTS	62,898,430			
	Funds Available for Future Projects	1,826,249			



Budget and Financial Information

For the Month Ending August 31, 2024

Alamance Community College -- Budget and Financial Information For the Month Ending August 31, 2024 Executive Summary

This report is produced for the Board of Trustees of Alamance Community College and is intended to provide both budget and financial information for the month ending August 31, 2024. This report is unadjusted and unaudited, meaning that consistencies (e.g. due to timing), transfers, and other items may still need processing for accurate comparison to prior statements. This report includes the following exhibits:

- o Exhibit A State Accounting Fund: Year-to-Date Budget Report (With Prior Year Expenditures)
- o Exhibit B County Accounting Fund: Year-to-Date Budget Report (With Prior Year Expenditures)
- o Exhibit C (NEW) Institutional Accounting Fund: Year-to-Date Budget Report (With Prior Year Expenditures)
- o Exhibit D Institutional Accounting Fund: Year-to-Date Activity Report (With Ending Balances)

Report highlights include:

0

The budget includes the current allocated budget of \$29,806,553 plus carryover funds of apprenticeship, BioBetter, CCR, High Cost Work Force, and General carryover.

0

Overall: Spent 15% of the current allocated budget compared to 16.67% of the year completed.

0

Exhibit A--State Accounting Fund: Areas exceeding 16% are due to insurance and rental expenses paid the first of the year. IT expenditures are due to Software License renewals paid for the current year.

<u>Exhibit B—County Accounting Fund</u>: County expenditures exceeding the 16.67% include property insurance paid in July and Longevity payments early in the budget year due to a large number of July and August anniversary dates.

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Exhibit C—(NEW) Institutional Accounting Fund: Instituional support is overextended due to timing of reimbursements from the Foundation.

0

Month Ended 31-Aug-24

Exhibit D-Institutional Accounting Fund: Negative accounts are reimbursement related.

o <u>Negative program balances</u>: **Planned** negative balances appear in reports usually as a result of spending first, then receiving reimbursement later, such as with financial aid, grant programs, and capital projects. There are no Institutional funds with unplanned negative balances to report.

Alamance Community College -- Budget and Financial Information

For the Month Ending August 31, 2024

State Accounting Fund Year-to-Date Budget Report (With Prior Year Expenditures)

	Amended	Expended	Unexpended	Expended	Expended
Current Expense (State)	Budget	Amount	Budget	%	Prior Year
Institutional Support					
Executive Management	1,434,657	229,787	1,204,870	16%	1,482,404
Financial Services	1,399,905	235,017	1,164,888	17%	1,552,402
General Administration	1,692,942	391,325	1,301,617	23%	1,886,914
Information Systems	1,554,846	357,418	1,197,428	23%	1,470,559
Total Institutional Support	6,082,350	1,213,546	4,868,804	20%	6,392,279
Curriculum Instruction					
FY20-21 State Stabilization Funds		-	-	*	640,956
Associate Degree, Diploma & Certificate	14,604,319	1,966,877	12,637,442	13%	13,559,800
Total Curriculum Instruction	14,604,319	1,966,877	12,637,442	13%	14,200,756
Continuing Education					
Occupational Education Instruction	1,481,399	241,149	1,240,250	16%	1,543,561
Occupational Education Support	725,695	114,716	610,979	16%	611,132
Basic Skills (HSE, ESL, etc.)	1,703,184	261,472	1,441,712	15%	1,377,986
Small Business Center (SBC)	170,747	22,970	147,777	13%	167,222
Customized, Business, & Industry Training	60,000	24,110	35,890	40%	131,354
Expansion Apprenticeship Program	296,653	7,265	289,388	2% *	123,776
Literacy Special Programs		1,839	(1,839)		57,868
BioBetter Grant Programs	624,250	27,859	596,391	4%	233,580
Total Continuing Education	5,061,928	701,380	4,360,548	14%	4,246,480
Academic Support				400/	E 40 E 04
Library/Learning Center	553,591	104,687	448,904	19%	549,501
Curriculum Instruction	1,604,674	207,593	1,397,081	13%	1,284,585
Continuing Education	1,082,923	185,572	897,351	17%	1,475,601
Total Academic Support	3,241,188	497,851	2,743,337	15%	3,309,687
Student Support			4 700 440	400/	0.055.054
Student Services	2,098,672	378,230	1,720,442	18% *	2,355,054
IDD Training (Int & Devt Disabilities)	-	13,228	(13,228)		194,000 47,331
Childcare	56,092	-	56,092	0%	
Scholarships & Awards to Students	-	7,840	(7,840)		131,780
Total Student Support	2,154,764	399,298	1,755,466	19%	2,728,165
Subtotal Current Expense (State)	31,144,549	4,778,953	26,365,596	15%	30,877,367
Capital Outlay (State)					
Equipment	941,229	318,573	622,656	34%	386,548
BioBetter Grant Equipment	838,280	170,399	667,881	20%	-
Books	44,929	1,379	43,550	3%	41,181
Subtotal Capital Outlay (State)	1,824,438	490,351	1,334,087	27%	427,729
Total Expenditures (State)	32,968,987	5,269,303	27,699,684	16%	31,305,096

Alamance Community College -- Budget and Financial Information

For the Month Ending August 31, 2024

County Accounting Fund Year-to-Date Budget Report (With Prior Year Expenditures)

		Expended	Unexpended	Expended	Expended
Current Expense (County)	Budget	Amount	Budget	%	Prior Year
College Support Services	716,457	289,944	426,513	40%	577,070
Total College Support Services	716,457	289,944	426,513	40%	577,070
Plant Operation and Maintenance					
Plant Operations	3,561,908	630,556	2,931,352	18%	2,987,452
Plant Maintenance	599,457	84,065	515,392	14%	621,680
Total Plant Operation and Maintenance	4,161,365	714,621	3,446,744	17%	3,609,132
Operating Transfers				*	
To Unexpended Plant Fund	-	-	-		-
Subtotal Current Expense (County)	4,877,822	1,004,565	3,873,257	21%	4,186,202
Capital Outlay (County)					
Maintenance Projects, Carryforward	59,711	-	59,711	0%	47,810
Maintenance Projects, Current	536,000	67,700	468,300	13%	447,159
Subtotal Capital Outlay (County)	595,711	67,700	528,011	11%	494,969
Total Expenditures (County)	5,473,533	1,072,265	4,401,268	20%	4,681,171

Alamance Community College -- Budget and Financial Information For the Month Ending August 31, 2024

Institutional Accounting Fund Year-to-Date Activity Report (Compared to Budget)

		Expended	Unexpended		Expended
Current Expense (Institutional)	Budget	Amount	Budget	Expended %	Prior Year
Current Unrestricted					
Institutional Support	76,000	300,280	(224,280)	395%	145,030
Curriculum Instruction	-	46,241	46,241	*	3,416
Continuing Education	122,000	15,477	106,523	13%	74,815
Academic Support	-	-	-	*	(3,286)
Student Support	-	-	-	*	5,182
Total Current Unrestricted	198,000	361,999	(71,517)	183%	225,157
Current Restricted					
Institutional Support	1,011,227	150,116	861,111	15%	265,649
Curriculum Instruction	373,913	51,005	322,908	14%	560,887
Continuing Education	22,183	-	22,183	0%	25,570
Student Support	261,888	49,901	211,987	19%	280,059
CARES (Student, Institutional, SIP)	8,402	-	8,402	0%	8,651
Student Aid	6,316,655	68,881	6,247,774	1%	7,624,932
Total Current Restricted	7,994,268	319,902	7,674,366	4%	8,765,749
Proprietary					
Institutional Support	50,000	2,202	47,798	4%	26,087
Curriculum Instruction	100,000	4,247	95,753	4%	95,801
Student Support	85,000	2,877	82,123	3%	81,641
Bookstore	100,000	2,000	98,000	2%	15,575
Vending	125,000	-	125,000	0%	6,366
Total Proprietary	460,000	11,325	448,675	2%	225,469
Subtotal Current Expense (Institutional)	8,652,268	693,226	8,051,524	8%	9,216,374

Capital Projects (Institutional)	Project Budget	Current Yr Exp	Remainder
B&G - Backfill Project	436,816	-	436,816
B&G - Center of Excellence/Parking	19,460,042	245,943	19,214,100
B&G - Student Services Center	6,703,500	4,639	6,698,861
B&G - Public Safety Training Center	24,157,164	1,385,492	22,771,672
B&G - Main/Powell (Nursing Expansion)	5,088,981	636,711	4,452,270
B&G - Tobacco Trust at "The Farm"	380,550	-	380,550
B&G - HVAC IT Server Room Project	203,430	-	203,430
B&G - Horticulture Technology Storage Bldg	153,800		
B&G - HVAC Ventilation Project	448,276	208,730	239,546
B&G - Exterior Signage Wayfinding Project	302,600	-	302,600
B&G - Instructional Barn	1,250,000	-	1,250,000
B&G - Technology Infrastructure Project	1,500,000		1,500,000
B&G - OSBM SCIF (BCoE)	2,542,000	-	2,542,000
B&G - NCDEQ EV Grant	79,104	38,912	40,192
Subtotal Capital Outlay (Institutional)	62,706,263	2,520,426	60,032,037
Total Expenditures (Institutional)	71,358,531	3,213,652	68,144,879

Exhibit C

Alamance Community College -- Budget and Financial Information For the Month Ending August 31, 2024 Institutional Accounting Fund Year-to-Date Activity Report (With Ending Balances)

rograms (Institutional)	Budget	Beg. Program Balance	Revenue Amount	Expended Amount	End. Progra Balance
nrestricted Programs (Institutional)	Similar anticipies		0.000	1000 070	33,88
Financial Services	56,000	325,484	8,668	(300,272)	
General Administration		167,149	60,607	(8)	227,74
Curriculum Instruction	-	22,524	17,696	(46,241)	(6,0) 65,1
Occupational Ext. Instruction	25,000	73,349	(6,147)	(2,079)	
Thigpen Trust	-	108,165	-	-	108,10
Community Service	97,000	150,670	16,982	(13,399)	154,2
Small Business Centers	-	-	-	-	
Library/Learning Center	-	3,286	34	-	3,3
Esport Program	-	-	-	-	-
Total Unrestricted Programs (Institutional)	198,000	850,626	97,840	(361,998)	586,4
		-			
estricted Programs (Institutional)		10.040		(21.069)	20,0
College Work Study	100,000	42,040	-	(21,968)	
SEOG Financial Aid	112,000	21,857	-	(1,684)	20,1
Pell Grants	5,600,000	(61,116)	-	8,052	(53,0
SIG	-	-	-	-	
Community College State Grant	132,117	3,009	-	-	3,0
Fargeted Assistance Grant		12,005	6,587	-	18,5
Golden LEAF Scholarships	-	(17,337)	-	-	(17,3
	-	(13,299)	-	-	(13,2
ess Than Half Time Grant		(,200)			
Scholarships - FELS		2,689	-	(1,414)	1,2
Scholarships	-	1,451	-	-	1,4
Education Lottery Financial Aid		152,574	-	-	152,5
Scholarships - GEER		and the second	4,118	_	7,7
Spec. Fees - CI-Nursing	50,000	3,658	4,110	-	4
Spec. Fees - Cl-Medical Assistant	-	400	-	-	2,4
Spec. Fees - CI-Dental Assistant	-	2,488	-	-	
Spec. Fees - CI-Cosmetology	-	6,280	-	-	6,2
Spec. Fees - CI-Automotive Technology	-	84	-	-	07.0
Spec. Fees - OE-Public Safety	-	58,850	8,751	-	67,6
Spec. Fees - OE-Special Programs	-	13,096	1,288	-	14,3
	750,000	1,823	-	-	1,8
FECAT State Award	-	1,020	-	-	-
EMA COVID-19 Relief		-			
CARES Distance Learning	-				14,8
CARES Student Relief	8,402	14,871	-	-	(2,8
CARES Institutional Relief	-	(2,863)	-	(70 500)	(80,5
PACE-CARES Strengthening Inst Programs	472,538	(9,910)	-	(70,592)	
ongleaf Commitment	-	(7,077)	-	-	(7,0
GA-AJOBS (Impact Alamance)	53,055	1,029	· -	(3,010)	(1,9
GA-NC Space Grant	-		-	-	
		-	-	(14,732)	(14,7
GA-Governors Crime Commission			-	(828)	(8
GA-Biotech Center Grant	-			(020)	,-
GA-Natl Coll Landscape Competition	-	-	2 904	(13,396)	(1,8
GA-ACE Grant	108,172	8,769	2,804		2,1
GA-NCSU Biotech (5 yr) Grant	-	-	5,110	(3,000)	۷,۱
GA-Career College Grant	÷.	-	-	-	
GA-NSF ATE Grant	-	-	-	-	
GA-Truth Iniative Grant	-		-	-	
GA-NSF WIND Grant	-	-	-	-	
GA-IS Technology Grant	-	-	-	(92,949)	(92,9
GA-Next CC Acc Grant		5,000	<u>-</u> 2	(3,477)	1,5
Cl-Gene Haas Foundation	-	-	-	-	
CI-BioLink	-	-	- 1	-	
CI-Golden LEAF Equipment Grant	-		-	-	
21-Outen LEAF Equipment Grant	100,000	-	-	(27,033)	(27,0
CI-Golden LEAF Practical Nursing Grant		-	-	-	
CI-FTCC-ACC CCCBC Grant		_	-	-	
CI-NBC2 Grant	45 000	(129)	(129)	-	(2
CI-NSF Bioscience-FTCC		(129)	(123)	-	(*
CI-NSF Geosciences-NCCU	40 500	-	-	-	
CI-C-Step Grant		-	-		
CI-Telemedicine Grant		-	-	-	
CI-AHEC Grant	-	-	-	-	
CI-Wired Machine Grant		-	-	-	·-
CI-Stem Cell Grant		-	-	-	
Cl-Gear Up Grant	-	-	-	-	
CI-AWESM Grant		(11,773)	6,841	(24,852)	(29,7
CI-AWESM Grant	400 000	-	-	-	
		-	-	-	
CI-NC Agventures Grant		-	5,000	-	5,0
		100	0,000		
CI-Cyberskille Training of and Unaudited *		2 G	· -	1,851	1,8

Alamance Community College -- Budget and Financial Information For the Month Ending August 31, 2024 Institutional Accounting Fund Year-to-Date Activity Report (With Ending Balances)

	Budget	Beg. Program Balance	Revenue Amount	Expended Amount	End. Program Balance
Programs (Institutional) Certification-AJOBS JCPC Grant	27,589		-	(971)	(971
	21,000	-	-	-	-
OE-UAW Ford Grant		_	-	-	-
Literacy-Scale Grant REACH Adult Learner Project	-	5,453	-	-	5,453
Literacy-Minority Male Mentoring Grant	-	-	-	-	-
CS-Piedmont Voices	-	-	-		-
		-	-	-	-
CS-Engineering Camp		6,064	2,068		8,132
Steps4Growth Federal Grant	22,183	0,001	_,	-	-
Literacy-LTSA Library Grant	22,100		-	-	-
Literacy-Elon Village / Oak Foundation	-		-	-	
SS-Smart Start Grant	-		-	-	(11,182
SS-NC Works - Career Coach - Matching	-	-			(, , , , e =
SS-Single Stop Grant	-	-			-
SS-TechHire Grant JSCC Consortium	-	-			
SS-East Triad Workforce Grant		-	-	(40.001)	(72,215
SS-TRIO Student Support Services	261,888	(22,314)	-	(49,901)	
Total Restricted Programs (Institutional)	7,994,268	217,672	77,438	(319,902)	(70,975
Proprietary Programs (Institutional)		0.001	0.000		6,713
GA-Duplicating Center (aka Print Center)	-	3,894	2,820	-	
Aux-Public Information & Marketing	-	6,310	-	(2,202)	4,108
Aux-Medical/Childcare Flexible Spending Plan	÷.,	-	-	-	-
Aux-Student Fees Reserve (Security/SGA)					-
Aux-Graduation	50,000	32,285	1,034	-	33,319
Aux-Bookstore Commissions	100,000	1,518,085	-	(2,000)	1,516,08
Aux-Snack Bar Commissions	15,000	48,501	712	-	49,21
Aux-Culinary Food Service		26,793	740	-	27,53
Aux-Traffic Control, Parking, and Safety	-	140,478	14,788	-	155,26
Aux-SGA	85,000	139,585	25,187	(2,877)	161,89
Aux-Technology Fee		105,648	18,011	-	123,65
Aux-Child Care		22,576	-	-	22,57
Spec. Fees - BLET Uniforms	-	-	-	-	50
Spec. Fees - Animal Care & Management	-	507	-	-	102,26
Spec. Fees - Cosmetology	100,000	102,636	3,878	(4,247)	
Spec. Fees - Massage Therapy	-	13,715	4,200	-	17,91
Spec. Fees - Automotive Technology	-	(6,339)	15	-	(6,32
Spec. Fees - Dental Assistant	-	63,791	380	-	64,17
Spec. Fees - Medical Lab Technician	-	-	-	-	-
Spec. Fees - Occupational Extension	-	192,265	5,606	-	197,87
Total Proprietary Programs (Institutional)	460,000	2,410,727	77,371	(11,325)	2,476,77
Total Non-Plant Programs (Institutional)	8,652,268	3,479,025	252,648	(693,226)	2,992,26
Plant Programs (Institutional)					
Building & Grounds-AATC #1738	-	-	-	-	-
Building & Grounds-Backfill Project	436,816	-	-	-	-
Building & Grounds-Generator Project	-	-	-	-	-
Building & Grounds-Performance Contracting		-	-	-	-
Building & Grounds-Horticulture Property	153,800	-	-	-	-
Building & Grounds-Culinary Renovation		-	-	-	-
Building & Grounds-Cuinary Renovation Building & Grounds-Pre-Backfill Project		-	-	-	-
Building & Grounds-Pre-Backini Project		72,039	397,217	(245,943)	223,31
		(888,006)	239,586	(4,639)	(653,05
Building & Grounds-Student Services Center		195,690	1,355,234	(1,385,492)	165,43
Building & Grounds-Public Safety Training Center			-	-	-
Building & Grounds-Elevated Walkway/Settlement Repair		(242,938)	604,800	(636,711)	(274,84
Building & Grounds-Main, Powell (Nursing), Gee(Library)	380,550	(78,042)	72,090	-	(5,95
Building & Grounds-Tobacco Trust at "The Farm"		(10,042)	12,000		
Building & Grounds-HVAC IT Server Room Project	203,430	-	-	(208,730)	(208,73
Building & Grounds-HVAC Ventilation Project		-		(200,100)	(200,70
Building & Grounds-Exterior Signage Wayfinding Project	302,600	-	-	-	
Building & Grounds- Instructional Barn	1,250,000	-	-	-	-
Building & Grounds- NC DEQ EV Grant	79,104			(38,912)	
Building & Grounds- BioTech Third Floor Uplift					
Building & Grounds- Technology Infrastructure Project					
Building & Grounds- recimology innucliated respectively	1,000,000				(753,84
Total Plant Programs (Institutional)	62,706,263	(941,256)	2,668,927	(2,520,426)	(100,04
	62,706,263	(941,256)	2,668,927	(2,520,426)	(100,04
	62,706,263	(941,256) 97,328,195	2,668,927 98,238,454	(2,520,426)	2,688,30

Exhibit D

Curriculum Committee September 4, 2024

Action Item (1 of 1): Termination of Food Service Technology Diploma Program

Summary:

Curriculum Faculty, Department Heads, and Deans proposed the termination of the Foodservice Technology Diploma program to ACC's Curriculum & Instruction Committee, which has vetted and approved the changes presented today.

The proposed changes are meant to improve student success and completion, prepare work-ready graduates, align curriculums, and increase learning opportunities for students.

Action:

College Administration respectfully requests approval of the academic program termination as outlined in the attached table of changes.

Foodservice Technology Diploma: D55250
BACKGROUND/RATIONALE
Foodservice Technology Diploma was approved as a new program of study in 2019.
 No students have enrolled in the program since inception in 2019.
 Approved by the Curriculum and Instruction committee and Board of Trustees (May 2023) to become inactive fall 2023.
 The courses in the Foodservice program do not affect the Culinary Arts program and are not offered in any other programs, including CCP.
 COVID-19, entry into the Foodservice industry does not require a diploma, and low wages may be factors related to the lack of student enrollment. NCCCS requirement:
 The college shall terminate a curriculum program when there has been no enrollment for two consecutive years or if the college has not offered the program or has not had enrollment in the program within two years of the date the program was approved by the State Board of Community Colleges. A college may request a one year extension of a curriculum program upon justification of the potential for employment opportunities and student enrollment. Each college planning to terminate a curriculum program shall inform the President of the North Carolina Community College System by submitting a termination notice. The President of the North Carolina Community College System shall have the program removed from the college's program approval list.
Effective Date: Fall 2024

Board Approval Foodservice Technology Diploma- D55250 Program Inactive Status:

	Proposed Change	Explanation
	CULINARY	ARTS
1.	Culinary Arts (A55150) a. Remove ACA 111 and replace with WBL 110	Enhance resources and programming to help students transition successfully from ACC to the workplace and four-year institutions: ACA 111 will no longer be offered after spring 2023.
2.	Foodservice Technology Diploma (D55250) a. Proposal to make the Foodservice program inactive. Fall 2023 Implementation date	There has been no enrollment in the Foodservic Technology Program. With the loss of instructors, there is not adequate faculty to support this program in addition to the Culinary program.

NCCCS Curriculum Program Termination Form: Food Service Technology: D55250

Curriculum Program Termination Form	Attachment A
Please be aware that if a college decides to reinstate a terminated program, a full program	ו
application must be submitted to the System Office for State Board approval.	
College Name: <u>Alamance Community College</u>	
Curriculum Title: Food Service Technology Curriculum Code: 55250	
Contact Person: <u>Dr. Lisa Johnson</u> Phone Number: <u>(336) 506-4139</u>	
Email Address: lisa.johnson@alamancecc.edu	
Termination Semester: x Fall Spring Summer 2023	
Termination is for (check appropriate settings): X Campus Captive/Co-opted Facilit	Ŷ
If termination is for captive/co-opted setting, please list facility name:	
Date that captive/co-opted facility was notified of termination of program:	
Reason(s) for Terminating Curriculum: Low Enrollment* X No Enrollment*	
Other* <u>College must include factors below in addition to reason checked.</u>	
OtherOther	
*Describe what factors contributed to low/no enrollment:	
(Required in order to proceed with termination):	
The curriculum Foodservice Technology Program at ACC is a diploma program wh	ich has experienced
no enrollments since program approval. Local industry requested the program be ad	ded through the
Advisory Board but student interest did not convert into enrollment. ACC already h	ad a Culinary Arts
AAS degree which has continued to grow in enrollment and will remain an option f	or students interested

in the food industry.

Is the curriculum program part of a collaborative/Level III ISA plan?	Yes	<u>X</u> No	
If so, have participating colleges been notified of termination?	Yes		No
Please see section 6 of the CPRM for information concerning terminati	on of ISAs.		

Will the program or any courses in the program be moved to Continuing Education? _____Yes X No

Is equipment available for transfer? <u>Yes</u> Yes <u>X</u> No (in use for AAS Culinary Program- no additional equipment was purchased for Foodservice Technology)

(Please note that if equipment is to be transferred to another department within the college or to another institution, the Equipment Coordinator at your college will need to be notified.)

This is a formal notice to terminate the curriculum program as identified above.

Signature, President	Date
Signature, Board of Trustees Chair	Date
Program Termination Procedures	Editorial Rev. 04/29/21; Editorial Revision 3/31/22; Editorial Rev. 6/14/22 5-4

Alamance Community College

Student Government Association Report

September 9, 2024

• In August the SGA held First Day with SGA on the 19th and held welcome week activities during the second week of classes. We also have events planned for September.

On the first day of school the SGA had breakfast tables at the AATC,
 Powell, and the Biotech buildings. We provided cupcakes, goodie bags, and our
 SGA prize wheel to students in the Main Building.

First Week Activities

Motivational Monday- Affirmation Station and Gratitude Chain from 9:30-11:30am, we were able to make enough of the chain to go on a wall in the commons area. Students, faculty and staff left some amazing words and thoughts on the Affirmation Station.

Trivia Tuesday- Students, faculty, and staff had the opportunity to make their own ice cream sundae from 11-1pm. We had 213 people get ice cream and it was such a success that we ran out of ice cream.

Wellness Wednesday- Therapy animals, such as dogs, cats, and a bunny rabbit, massages, chair yoga, meditation and healthy snacks were offered from 11-1pm. We had 129 people participate in massage therapy and enjoyed healthy snacks. We had 12 students participate in chair yoga and 7 students participate in mindful meditation.

Thumbs up, Thursday- Our dunking booth was a big hit with everyone. We appreciated our college President, Dr. Ingle and our college Vice-President, Dr. Lisa Johnson for sitting in the dunking booth and being great sports as students, faculty and staff took turns dunking them. Pelicans Snoballs provided everyone with refreshing treats as a way to beat the heat. 383 people enjoyed those treats.

Feel Good Friday- 34 participants stopped by the Lower Commons on Friday and expressed their creativity through rock painting.

In September we have planned a couple of events for the students:

- September 11th will be our Clubs and Subs event from 11-1pm to inform students about all the clubs available at ACC. Students will receive a free sub sandwich after they learn about 3 different campus organizations.
- On September 17th we will celebrate Constitution Day and National Voter Registration Day from 10-1pm. There will be several interactive activities

for people to participate, including a scavenger hunt through the Smithsonian exhibit located in the student lounge area.

- On September 18th the SGA will have our first SGA meeting This will be an interest session from 2-3pm. This meeting will introduce the executive board members to senators as well as informing other students interested in becoming a part of the SGA.
- On September 21st the SGA will be attending the N4CSGA Central Division meeting at Randolph Community College.

. The SGA Executive Board is still working on revising some things in the constitution. One of our major changes is transitioning the treasurer position to a social media coordinator position.

Respectfully submitted,

Azalea Hooten

2024-2025 SGA President

Full Name	Appointment Start Date	Appointment End Date	Last SEI Received Date	Last Education Received Date	Next Education Due Date
Anthony Foriest	9/25/2017	6/30/2025	2/1/2024	3/15/2024	3/15/2026
Steven Carter	7/1/2021	6/30/2025	1/16/2024	5/10/2023	5/10/2025
Mark Gordon	1/18/2022	6/30/2026	5/3/2024	7/8/2022	7/8/2024
Sylvia Munoz	7/20/2022	6/30/2026	4/7/2024	7/25/2024	7/25/2026
James Butler	7/1/2024	6/30/2028	2/13/2024	8/26/2024	8/26/2026
Roslyn Crisp	7/1/2013	6/30/2025	2/27/2024	3/13/2023	3/13/2025
Ken Walker	7/3/2023	6/30/2027	1/15/2024	9/1/2023	9/1/2025
Blake Williams	7/1/2015	6/30/2027	1/15/2024	9/1/2023	9/1/2025
William Gomory	7/1/2012	6/30/2028	1/12/2024	3/15/2024	3/15/2026
Charles Scott	7/1/2018	6/30/2026	2/5/2024	3/30/2023	3/30/2025
Powell Glidewell	8/29/2019	6/30/2027	1/15/2024	8/15/2024	8/15/2026
Ana Fleeman(EL)				7/24/2024	7/24/2026
Julie Emmons	7/1/2024	6/30/2028	4/4/2024	8/22/2024	8/22/2026

Performance Summary

System Accelence Level 1.0.14 1.0.44 0.0.490 0.0.562 1.0.107 1.1 1.3 1.3 1.0.44 0.0.444 0.0.449 0.0.591 0.0.572 1.0.117 1.1 1.3 3.1 1.0.44 0.0.572 0.0.572 1.0.11 1.3 3.1 1.0.44 0.0.572 0.0.572 1.0.11 1.3 3.1 1.0.11 1.3 3.1 1.0.11 1.3 3.1 1.0.11 1.3 3.1 1.0.11 1.3 3.1 1.0.11 1.3 3.1 1.0.11 1.3 3.1 1.0.11 1.3 3.1 1.0.11 1.3	Met or Exceeded Excellence Level > Avg Band Max, Below Excellence > Avg Band Min, < Avg Band Max > Baseline, < Avg Band Min Below Baseline Level	Basic Skills Progress	Credit English Success	Credit Math Success	First Year Progression	Curriculum Completion Rate	Licensure Pass Rate Index	Transfer Performance		ax,	Min, Max	Ē	vel
Average Band Min 0.881 0.950 0.941 0.941 0.947 0.974 0.975 0.975 0.975 0.975 0.975 0.975 0.991 0.991 1.13 0.991 1.33 0 0 0 0.974 0.976 0.981 0.		1.216	1.174	1.204	1.063	1.094	1.073	1.031	el el	d M Ice	ΣΣ σ	≥ P	e Le
Average Band Mm 0.880 0.950 0.931 0.951 0.9421 0.9411 0.977 0.974 0.975 0.1056 0.1058 0.1025 0.1058 0.1075 0.1075 0.1031 0.103 0.1031 0.103 0.1031 0.1031 0.1031 0.1031 0.1031 0.1031 0.1031 0.1031 0.1031 0.1031 0.1031	Average Band Max	1.104	1.099	1.114	1.036	1.048	1.029	1.012	ceed Lev	Ban eller	Ban Ban	, Ban	elin
Jammary CC 1438 0 1059 0.921 0.921 0.940 0.962 1.120 1 1 1 3 2 Advertise functionable TC 1.050 0.032 1.123 1.38 1.066 1.017 0.973 0.033 0.977 1.03 0.2 1.3 1.1 1 3 2 0 3 0 Bue Ridge CC 1.179 0.378 0.970 0.950 0.956 1.031 0.061 1 4 1 1 3 2 0 3 0 0 0 0.071 0.331 1.021 0.105 0.331 1.006 1 1 4 1 0 2 1 4 1 1 1 1 3 3 0 0 0 1 4 1 0 0 1 1 1 1 1 1 1 1 1 1 1 1 <th1< th=""> 1 1</th1<>	System Mean	0.992	1.025	1.024	1.009	1.002	0.985	0.993	Exc	age Exce	age	line, age	Basi
Alsmarker CC 1.438 0 1.059 0 0.921 0.940 0 0.962 1.120 1 1 1 3 2 Brander CC 1.050 0 0.321 1.243 1.074 0.921 0.966 1.017 1	Average Band Min	0.880	0.950	0.934	0.981		0.942	0.974	et or celle	vera	vera	asel	wo
shkewing 0.839 0.859 0.859 0.859 0.859 0.859 0.107 1	System Baseline	0.543	0.727	0.665	0.899	0.817	0.811	0.917	Me Exc	≥ A Bel	A ≤ A >	≥ B < A	Bel
Beaderic County CC 1.038 1.004 1.233 1.134 1.074 0.924 0.924 0.927 2 0 1 <th1< th=""> 1 <th1< th=""> <th1< td=""><td>Alamance CC</td><td>1.438</td><td>1.059</td><td>0.974</td><td>0.921</td><td>0.940</td><td>0.962</td><td>1.020</td><td>1</td><td>1</td><td>3</td><td>2</td><td>0</td></th1<></th1<></th1<>	Alamance CC	1.438	1.059	0.974	0.921	0.940	0.962	1.020	1	1	3	2	0
Blader CC 6.0532 1.253 1.384 1.000 1.025 0.803 0.977 2 0 3 0 2 Blue Ridge CC 1.128 1.169 1.181 1.024 1.024 1.024 1.024 1.031 1.031 1.034 1.034 1.031 1.13 3 3 0 Caldwell CA 1.167 0.933 1.123 1.021 0.996 1.018 1.004 1.022 0 1 1 3 3 0 Cartret C 1.124 1.230 0.991 1.014 1.002 0 1 1 3 3 0 0 Cartret C 1.044 1.181 1.220 0.991 1.044 1.066 0.999 1.041 1.041 0.38 1.3 <th< td=""><td>Asheville-Buncombe TCC</td><td>1.050</td><td>0.834</td><td>0.849</td><td>0.850</td><td>0.859</td><td>1.086</td><td>1.017</td><td>1</td><td>1</td><td>1</td><td>3</td><td>1</td></th<>	Asheville-Buncombe TCC	1.050	0.834	0.849	0.850	0.859	1.086	1.017	1	1	1	3	1
Blue Ridge CC 1.17 1.281 0.189 0.990 0.995 1.033 0.995 1.13 0.995 1.13 0.995 1.13 0.995 1.13 0.995 1.133 0.015 1.133 0.015 1.133 0.015 0.995 1.133 0.010 1.134 1.14 1.14 1.1	Beaufort County CC	1.038	1.004	1.243	1.074	0.924	0.972	1.025	2	1		1	0
Brunswick CC 1281 1169 1181 1028 1024 1128 1011 1 3 3 0 1 Calwell CX II 1007 0.983 1123 1021 0.996 1138 1008 0 2 4 1 0 Cattwell CX 1044 0.858 0.775 1137 1010 1007 0.1034 1 3 3 0 0 Cattwell CX 0.925 0.809 0.075 11.04 1.014 1.0134 1 3 3 1 1 3 3 1 1 3 3 1 1 0 2 3 1 1 0 3 3 1 1 1 3 3 1 1 0 3 3 1 1 0 2 3 1 1 1 1 3 3 1 1 0 3 3 3 3 3 3 <td>Bladen CC</td> <td>0.532</td> <td>1.253</td> <td>1.384</td> <td>1.000</td> <td>1.025</td> <td>0.803</td> <td>0.977</td> <td>2</td> <td>0</td> <td>3</td> <td>0</td> <td>2</td>	Bladen CC	0.532	1.253	1.384	1.000	1.025	0.803	0.977	2	0	3	0	2
Caldwell C & 11 1.10 0.983 1.087 0.960 1.033 0.1031 0.1067 0.1031 0.1081 0.1080 0.103 0.103 0.1031 0.1081 0.1081 0.1081 0.1081 0.1081 0.1081 0.1081 0.101 0.102 0.102 0.1 1 4 1 0 3 0 0 Carteret C 0.937 1.130 0.1301 0.1302 0.1001 0.1012 0.1013 1 3 0 0 Cartered Carolina CC 0.128 0.1084 0.1051 0.1272 0.9551 1.164 0.1061 0.1024 0.968 1 1 1 3 0 1 <th1< th=""> <th1< th=""> <th1< th=""> <t< td=""><td>Blue Ridge CC</td><td>1.179</td><td>0.878</td><td>0.970</td><td>0.950</td><td>\smile</td><td><u> </u></td><td>0.991</td><td>1</td><td>1</td><td></td><td>2</td><td>0</td></t<></th1<></th1<></th1<>	Blue Ridge CC	1.179	0.878	0.970	0.950	\smile	<u> </u>	0.991	1	1		2	0
cape Faar CC 1067 0.937 1.123 1.021 0.936 1.032 1.002 0 2 4 1 Catarett C 1.124 0.888 0.775 1.137 1.101 0.102 0 3 1 3 0 0 Catarett C 0.925 0.886 0.999 0.134 1 0 3 1 3 0 0 Certral Piedmont CC 0.084 1.118 1.210 0.991 1.044 0.1041 0.131 1 3 2 1 0 2 3 1 1 0 2 3 1 1 0 2 3 1 1 0 2 3 1 1 0 2 3 1 1 3 2 1 1 1 1 1 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 <th< td=""><td></td><td></td><td><u> </u></td><td><u> </u></td><td><u> </u></td><td>\smile</td><td>1.029</td><td><u> </u></td><td></td><td>3</td><td></td><td>0</td><td>0</td></th<>			<u> </u>	<u> </u>	<u> </u>	\smile	1.029	<u> </u>		3		0	0
carrier CC 1.04 0.088 0.775 1.037 1.010 1.027		<u> </u>	-	-	-		<u> </u>	-					0
chatwab valley CC 1.122 1.300 1.320 1.076 1.018 1.024		ž	-	-	<u> </u>	<u> </u>	-	<u> </u>					0
central Preima CC 0.252 0.283 0.759 0.982 0.886 0.999 1.044 1 0 3 3 1 Central Preimont CC 1.184 1.118 1.210 0.991 1.164 1.061 1.013 1.03 3 0 0 Castal Carolina CC 1.226 1.244 1.269 0.953 1.124 1.041 0.986 4 1 0 2 3 1 1 0 2 3 1 1 0 2 3 1 1 0 2 3 1 1 0 2 3 1 1 1 3 2 1 0 0 3 3 1 1 1 3 2 1 0 1 5 0 1 5 1 0 3 3 1 1 3 3 1 1 1 1 1 1 1 1 1 1 <td></td> <td><u> </u></td> <td></td> <td></td> <td>-</td> <td>× ·</td> <td>ž</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>0</td>		<u> </u>			-	× ·	ž						0
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Haywood CC 1.137 0.935 0.854 0.908 1.001 1.047 1.019 0 3 1 3 0 Isothermal CC 0.688 1.057 0.918 0.989 1.120 1.036 0.970 1 1 2 3 0 0 James Sprunt CC 0.888 1.091 1.192 1.100 1.067 0.796 0.939 1 2 1 1 3 0 <td></td> <td>-</td> <td></td> <td>-</td> <td><u> </u></td> <td><u> </u></td> <td><u> </u></td> <td>-</td> <td>-</td> <td></td> <td></td> <td></td> <td>1</td>		-		-	<u> </u>	<u> </u>	<u> </u>	-	-				1
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Johnston CC 1.095 1.080 1.103 1.063 1.087 1.089 1.019 2 2 3 0 0 Lenoir CC 0.965 0.933 1.165 1.028 1.002 0.828 0.957 0 1 4 2 0 Martin CC 0.827 0.869 1.166 1.004 0.898 0.858 0.987 0 2 1 4 0 Mayland CC 1.054 0.742 1.305 0.982 0.903 1.069 0.957 1 1 2 3 0 0 McDowell TCC 1.155 1.141 0.888 1.001 0.804 0.954 1.000 2 1 2 2 0 Montgomery CC 0.466 1.134 1.105 1.001 0.804 0.954 1.001 0 0.384 0 4 2 0 Pamico CC 1.278 0.788 1.063 1.001 0.804 0.979 0.990 1 0 3 4 0 0 3 4 0 </td <td></td> <td>-</td> <td></td> <td>-</td> <td>-</td> <td></td> <td>-</td> <td>-</td> <td></td> <td></td> <td></td> <td></td> <td>1</td>		-		-	-		-	-					1
Lenoir CC 0.965 0.993 1.165 1.028 0.022 0.828 0.957 0 1 4 2 0 Martin CC 0.827 0.869 1.166 1.040 0.898 0.858 0.987 0 2 1 4 0 Mayland CC 1.054 0.742 1.305 0.982 0.903 1.069 0.957 1 1 2 2 1 2 1 2 1 2 1 2 1 2 1 2 2 1 2 2 1 2 2 1 2 2 1 2 2 1 2 2 1 2 2 1 2 2 1 1 3 0 2 1 1 3 0 3 3 1 0 3 3 0 2 1 1 1 3 0 3 3 1 1 3 0 3 3 1 1 3 0 3 3 0 3 <t< td=""><td>•</td><td>-</td><td>Ŭ,</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td></td><td></td><td></td><td></td><td>0</td></t<>	•	-	Ŭ,	-	-	-	-	-					0
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McDowell TCC 1.155 1.141 0.888 1.109 0.888 1.078 1.005 2 2 1 3 <td></td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>ž</td> <td>1</td> <td>1</td> <td>2</td> <td>3</td> <td>0</td>		-	-	-	-	-	-	ž	1	1	2	3	0
Mitchell CC 1.298 0.894 0.845 1.024 1.105 1.023 1.030 2 1 2 2 0 Montgomery CC 0.466 1.134 1.105 1.001 0.804 0.954 1.070 1 1 3 0 2 Nash CC 1.278 0.788 1.063 1.001 0.957 0.970 0.958 1 0 4 2 0 Pamlico CC 0.404 1.199 0.897 0.131 0.880 0.979 0.990 1 0 3 4 0 Piedmont CC 0.404 1.199 0.887 0.131 0.880 0.972 0.966 0.920 0.999 0 1 3 3 0 Richmond CC 0.740 1.016 1.138 0.921 0.888 1.025 0 2 2 3 0 2 4 0 2 2 3 0 2 2 3 0 2 2 3 0 2 2 3 0 2 2		-		-	-	-	-	-	2	2		2	0
Nash CC 1.278 0.788 1.063 1.001 0.957 0.970 0.958 1 0 4 2 0 Pamlico CC 1.000 0.875 0.892 0.980 0.896 0.962 1.001 0 0 3 4 0 Piedmont CC 0.404 1.199 0.897 1.031 0.880 0.979 0.990 1 0 3 2 2 Pitt CC 1.213 0.868 1.018 0.972 0.966 0.920 0.999 0 1 3 3 0 Randolph CC 1.102 1.113 0.922 1.030 0.921 0.882 0.978 0 1 4 2 0 Roanoke-Chowan CC 0.726 1.326 1.333 1.105 1.276 0.913 1.048 5 0 0 2 4 0 Robeson CC 0.810 0.906 1.094 0.916 1.117 0.917 1.011 1 0 2 4 0 Rowan-Cabarus CC 0.810 0.9	Mitchell CC	1.298	0.894	0.845	1.024	-	1.023	1.030	2	1	2	2	0
Pamlico CC 1.000 0.875 0.892 0.980 0.896 0.962 1.001 0 0 3 4 0 Piedmont CC 0.404 1.199 0.897 1.031 0.880 0.979 0.990 1 0 3 2 3 Pitt CC 1.213 0.868 1.018 0.972 0.966 0.920 0.999 0 1 3 3 0 Randolph CC 1.102 1.113 0.922 1.030 0.921 0.888 1.025 0 2 2 3 0 Richmond CC 0.740 1.016 1.138 1.021 0.975 0.852 0.978 0 1 4 2 0 Robeson CC 0.726 1.326 1.333 1.105 1.276 0.913 1.048 5 0 0 2 4 0 Rockingham CC 0.930 0.828 0.942 0.973 0.862 0.963 0.961 0 0 3 4 0 Sampson CC 1.329 0.828 <td>Montgomery CC</td> <td>0.466</td> <td>1.134</td> <td>1.105</td> <td>1.001</td> <td>0.804</td> <td>0.954</td> <td>1.070</td> <td>1</td> <td>1</td> <td>3</td> <td>0</td> <td>2</td>	Montgomery CC	0.466	1.134	1.105	1.001	0.804	0.954	1.070	1	1	3	0	2
Piedmont CC 0.404 1.199 0.897 1.031 0.880 0.979 0.990 1 0 3 2 3 Pitt CC 1.213 0.868 1.018 0.972 0.966 0.920 0.999 0 1 3 3 0 Randolph CC 1.102 1.113 0.922 1.030 0.921 0.888 1.025 0 2 2 3 0 Richmond CC 0.740 1.016 1.138 1.021 0.975 0.852 0.978 0 1 4 2 0 Robeson CC 0.726 1.326 1.333 1.105 1.276 0.913 1.048 5 0 0 2 4 0 Rokingham CC 0.930 0.828 0.942 0.973 0.862 0.963 0.0961 0 1 4 2 4 0 Rowan-Cabarrus CC 1.329 0.850 0.725 0.962 0.896 0.979 0.987 1 0 2 4 0 Sampson CC 1.117<	Nash CC	1.278	0.788	1.063	1.001	0.957	0.970	0.958	1	0	4	2	0
Pitt CC 1.213 0.868 1.018 0.972 0.966 0.920 0.999 0 1 3 3 0 Randolph CC 1.102 1.113 0.922 1.030 0.921 0.888 1.025 0 2 2 3 0 Richmond CC 0.740 1.016 1.138 1.021 0.975 0.852 0.978 0 1 4 2 0 Roanoke-Chowan CC 0.726 1.326 1.333 1.105 1.276 0.913 1.048 5 0 0 2 4 0 Robeson CC 0.810 0.906 1.094 0.916 1.117 0.917 1.011 1 0 2 4 0 Rokingham CC 0.930 0.828 0.942 0.973 0.862 0.963 0.961 0 0 3 4 0 Rowan-Cabarrus CC 1.329 0.850 0.725 0.962 0.896 0.979 0.9871 0 2 2 1 2 4 0 Sambhills	Pamlico CC	<u> </u>		0.892	0.980	0.896	0.962	0 1.001	0	0	3	4	0
Randolph CC 1.102 1.113 0.922 1.030 0.921 0.888 1.025 0 2 2 3 0 Richmond CC 0.740 1.016 1.138 1.021 0.975 0.852 0.978 0 1 4 2 0 Roanoke-Chowan CC 0.726 1.326 1.333 1.105 1.276 0.913 1.048 5 0 0 2 4 0 Robeson CC 0.810 0.906 1.094 0.916 1.117 0.917 1.011 1 0 2 4 0 Rockingham CC 0.930 0.828 0.942 0.973 0.862 0.963 0.961 0 0 3 4 0 Rowan-Cabarrus CC 1.329 0.850 0.725 0.962 0.896 0.979 0.987 1 0 2 2 1 2 4 0 Sambhills CC 0.839 1.005 0.917 1.883 1.024 0.940 1.007 1 0 3 3 0 0	Piedmont CC	0.404	1.199	0.897	1.031	0.880	0.979	0.990	1	0		2	1
Richmond CC 0.740 1.016 1.138 1.021 0.975 0.852 0.978 0 1 4 2 0 Roanoke-Chowan CC 0.726 1.326 1.333 1.105 1.276 0.913 1.048 5 0 0 2 0 Robeson CC 0.810 0.906 1.094 0.916 1.117 0.917 1.011 1 0 2 4 0 Rockingham CC 0.930 0.828 0.942 0.973 0.862 0.963 0.961 0 0 3 4 0 Rowan-Cabarrus CC 1.329 0.850 0.725 0.962 0.896 0.979 0.987 1 0 2 4 0 Sampson CC 1.117 0.985 0.849 1.042 1.144 0.856 1.035 2 2 1 2 0 Sandhills CC 0.839 1.005 0.917 1.083 1.024 0.940 1.007 1 0 3 3 0 Southeastern CC 0.743 1.15		<u> </u>	0.868	\sim	-	\sim	0.920	0.999	0	1		3	0
Roanoke-Chowan CC 0.726 1.326 1.333 1.105 1.276 0.913 1.048 5 0 0 2 0 Robeson CC 0.810 0.906 1.094 0.916 1.117 0.917 1.011 1 0 2 4 0 Rockingham CC 0.930 0.828 0.942 0.973 0.862 0.963 0.961 0 0 3 4 0 Rowan-Cabarrus CC 1.329 0.850 0.725 0.962 0.896 0.979 0.987 1 0 2 4 0 Sampson CC 1.117 0.985 0.849 1.042 1.144 0.856 1.035 2 2 1 2 0 Sandhills CC 0.839 1.005 0.917 1.083 1.024 0.940 1.007 1 0 3 3 0 South Piedmont CC 1.096 0.795 0.750 0.976 1.066 0.947 1.025 0 2 2 3 0 Southeastern CC 0.803 <t< td=""><td></td><td><u> </u></td><td>-</td><td>-</td><td>\sim</td><td></td><td>-</td><td>•</td><td></td><td></td><td></td><td></td><td>0</td></t<>		<u> </u>	-	-	\sim		-	•					0
Robeson CC 0.810 0.906 1.094 0.916 1.117 0.917 1.011 1 0 2 4 0 Rockingham CC 0.930 0.828 0.942 0.973 0.862 0.963 0.961 0 0 3 4 0 Rowan-Cabarrus CC 1.329 0.850 0.725 0.962 0.896 0.979 0.987 1 0 2 4 0 Sampson CC 1.117 0.985 0.849 1.042 1.144 0.856 1.035 2 2 1 2 0 Sampson CC 1.117 0.985 0.849 1.042 1.144 0.856 1.035 2 2 1 2 0 Sandhills CC 0.839 1.005 0.917 1.083 1.024 0.940 1.007 1 0 3 3 0 Southeastern CC 0.743 1.158 1.314 1.013 1.015 0.924 0.977 1 1 3 2 0 Southwestern CC 0.867 1.017 </td <td></td> <td>-</td> <td><u> </u></td> <td>•</td> <td><u> </u></td> <td>\sim</td> <td>-</td> <td><u> </u></td> <td></td> <td></td> <td></td> <td></td> <td>0</td>		-	<u> </u>	•	<u> </u>	\sim	-	<u> </u>					0
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TABLE 1. BASIC SKILLS STUDENT PROGRESS, 2022-2023

Index score based on the percentage of Basic Skills periods of participation (POP) with a measurable skill gain (MSG).

Avg Band Max: 1.104						
Avg Band Min: 0.880		SUCCESS	1			
Baseline: 0.543	POPs	RATE	11	VDEX S	SCORE	
System Totals	40,660	43.3%	22-23	21 22	20-21	19-20
Alamance CC	734	62.3%	1.438		1.349	
	-		1.438			
Asheville-Buncombe TC	1,168	45.5%				
Beaufort County CC	347	45.0%	1.038		0.766	
Bladen CC	165	23.0%	0.532			
Blue Ridge CC	574	51.0%	1.179		1.107	
Brunswick CC	366	55.5%	1.281		1.609	1.405
Caldwell CC & TI	371	47.7%	1.102		1.151	
Cape Fear CC	872	46.2%	1.067		1.127	1.040
Carteret CC	334	45.2%	1.044		1.237	0.614
Catawba Valley CC	603	48.6%	1.122		0.871	
Central Carolina CC	1,229	40.0%	0.925		1.036	
Central Piedmont CC	4,659	46.9%	1.084	0.984	0.799	0.869
Cleveland CC	136	47.8%	1.104	1.579	1.833	1.233
Coastal Carolina CC	876	53.1%	1.226	1.379	1.675	1.434
Coll of the Albemarle	236	47.9%	1.106	0.850	0.899	1.104
Craven CC	473	56.0%	1.294	1.293	1.261	0.796
Davidson-Davie CC	1,055	47.0%	1.086	1.056	1.215	1.097
Durham TCC	1,509	44.6%	1.030	0.978	0.342	0.646
Edgecombe CC	337	56.7%	1.309		1.868	
Fayetteville TCC	2,567	32.5%	0.751		0.999	
Forsyth TCC	999	36.6%	0.846		0.600	
Gaston College	631	36.0%	0.831		0.720	
Guilford TCC	2,661	35.2%	0.812		0.850	
Halifax CC	155	23.9%	0.551		0.603	
			1.137		1.447	1.678
Haywood CC	128	49.2%			0.673	
Isothermal CC	272	29.8%	0.688			
James Sprunt CC	288	35.4%	0.818		0.307	
Johnston CC	523	47.4%	1.095		0.865	1.182
Lenoir CC	610	41.8%	0.965		1.313	
Martin CC	162	35.8%	0.827		0.463	
Mayland CC	274	45.6%	1.054		1.281	
McDowell TCC	348	50.0%	1.155		0.912	
Mitchell CC	411	56.2%	1.298		1.278	
Montgomery CC	124	20.2%	0.466		0.502	
Nash CC	244	55.3%	1.278		0.949	
Pamlico CC	97	43.3%	1.000		0.569	
Piedmont CC	103	17.5%	0.404	0.392	0.375	
Pitt CC	670	52.5%	1.213	1.131	1.300	1.326
Randolph CC	694	47.7%	1.102	1.145	1.184	0.861
Richmond CC	640	32.0%	0.740	0.675	0.595	0.553
Roanoke-Chowan CC	124	31.5%	0.726		0.543	
Robeson CC	741	35.1%	0.810		0.779	
Rockingham CC	283	40.3%	0.930			
Rowan-Cabarrus CC	650	57.5%	1.329		1.104	
Sampson CC	637	48.4%	1.117		1.445	
Sandhills CC	537	36.3%	0.839		0.942	
South Piedmont CC	1,136	47.4%	1.096		1.181	
Southeastern CC	553	32.2%	0.743		0.667	
Southwestern CC	276	34.8%	0.803		0.660	
Stanly CC			0.803		0.846	
,	541	37.5%				
Surry CC	343	47.5%	1.098		1.238	
Tri-County CC	173	48.0%	1.108		1.171	
Vance-Granville CC	374	30.7%	0.710		1.000	
Wake TCC	3,581	42.4%	0.979		1.134	
Wayne CC	1,106	44.7%	1.032		0.961	
Western Piedmont CC	284	51.1%	1.179			
Wilkes CC	452	47.3%	1.093	1.048	1.247	1.210
Wilson CC	391	44.5%	1.028	1 0 2 6	0 679	0 190

TABLE 2. STUDENT SUCCESS RATE IN COLLEGE-LEVEL ENGLISH COURSES, FALL 2020 COHORT

Index score based on the percentage of first-time fall associate degree seeking and transfer pathway students passing a credit-bearing English course with a "C" or better within three years.

within thee ye	curs.
Excellence:	1.174

Excellence: 1.174																		
Avg Band Max: 1.099		FA	ALL COHO	RT			SU	CCESS RA	TE			INDEX SCORE						
Avg Band Min: 0.950	Pell/	Pell/	Non-Pell/	Non-Pell/	Total	Pell/	Pell/	Non-Pell/	Non-Pell/	Total					TOTA	AL INDE	EX SCO	ORE
Baseline: 0.727	URE	Non-URE	URE	Non-URE		URE	Non-URE	URE	Non-URE		Pell/	Pell/	Non-Pell/	Non-Pell/				
System Totals	5,874	4,644	9,563	24,562	44,643	47%	61%	52%	57%	55%	URE	Non-URE	URE	Non-URE	2020	2019		
Alamance CC	99	95	139	452	785	51%	71%	53%	60%	59%	1.076	1.163	1.028	1.043	1.059	1.106		
Asheville-Buncombe T	63	123	177	829	1,192	44%	60%	47%	45%	47%	0.947	0.992	0.905	0.787	0.834			0.879
Beaufort County CC	26	9	97	155	287	23%	*	61%	57%	55%	0.492	*	1.174	0.999	1.004	0.887		
Bladen CC	22	20	48	82	172	55%	60%	73%	72%	69%	1.162	0.989	1.408	1.252		1.212		
Blue Ridge CC	34	68	59	360	521	74%	57%	37%	48%	49%	1.567	0.945	0.720	0.827	0.878			0.944
Brunswick CC	40	74	46	203 546	363	68%	58% 63%	61%	68%	65% 56%	1.438	0.958	1.175 1.169	1.192 0.943	1.169	1.250		1.191
Caldwell CC & TI Cape Fear CC	44 204	113 238	109 265	1,133	812 1,840	41% 46%	61%	61% 54%	54% 51%	50%	0.872 0.971	1.036 1.004	1.169	0.943	0.983 0.937			0.923
Cape real CC Carteret CC	13	37	205	1,155	248	40%	65%	39%	47%	49%	*	1.004	0.759	0.891	0.858			0.998
Catawba Valley CC	61	101	155	571	888	56%	64%	72%	76%	73%	1.188	1.061	1.395	1.329	1.300			1.134
Central Carolina CC	67	74	272	626	1,039	34%	58%	35%	50%	45%	0.731	0.958	0.667	0.862	0.809			0.816
Central Piedmont CC	845	339	1,014	2,029	4,227	59%	74%	58%	60%	60%	1.248	1.221	1.123	1.045	1.118			1.105
Cleveland CC	25	42	69	270	406	44%	74%	54%	69%	66%	0.937	1.217	1.035	1.205	1.161			
Coastal Carolina CC	119	132	210	418	879	64%	70%	65%	71%	68%	1.361	1.149	1.260	1.232		1.272		
Coll of the Albemarle	25	71	101	405	602	36%	54%	68%	66%	64%	0.767	0.882	1.319	1.151	1.132	1.091		
Craven CC	59	70	119	310	558	51%	61%	50%	60%	57%	1.083	1.013	0.973	1.038	1.026			1.058
Davidson-Davie CC	54	122	88	503	767	63%	74%	44%	66%	64%	1.341	1.216	0.856	1.142	1.135	0.988	1.076	0.982
Durham TCC	181	65	290	341	877	39%	62%	45%	54%	48%	0.824	1.014	0.872	0.934	0.897	1.010	0.959	0.985
Edgecombe CC	28	12	36	43	119	25%	*	53%	74%	55%	0.533	*	1.019	1.295	0.999	1.008	1.217	1.148
Fayetteville TCC	505	209	545	636	1,895	46%	56%	48%	59%	52%	0.987	0.931	0.932	1.026	0.978	0.951	0.949	0.925
Forsyth TCC	317	215	307	710	1,549	49%	63%	54%	64%	59%	1.048	1.043	1.050	1.108	1.075	1.036	1.048	1.089
Gaston College	83	143	121	917	1,264	42%	59%	47%	62%	59%	0.898	0.968	0.910	1.080	1.039	0.920	0.977	0.946
Guilford TCC	538	288	624	1,007	2,457	45%	59%	43%	45%	46%	0.954	0.979	0.829	0.791	0.859	0.915	0.938	0.999
Halifax CC	12	20	79	87	198	*	70%	53%	75%	64%	*	1.154	1.026	1.300	1.151			1.069
Haywood CC	11	54	26	194	285	*	50%	58%	55%	53%	*	0.824	1.114	0.951	0.935	0.899		
Isothermal CC	41	65	46	225	377	41%	57%	61%	63%	59%	0.883	0.938	1.175	1.098	1.057			1.065
James Sprunt CC	34	18	120	113	285	41%	*	61%	65%	59%	0.877	*	1.175	1.124	1.091			1.142
Johnston CC	92	83	204	692	1,071	49%	58%	53%	64%	60%	1.042	0.953	1.032	1.114	1.080	1.049		
Lenoir CC	74	32	147	178	431	31% *	41% *	40%	79%	55%	0.662 *	0.670 *	0.775	1.369	0.993	0.935		
Martin CC	14 2	10 11	68 11	101 134	193 158	*	*	43% *	54% 46%	48% 42%	*	*	0.823	0.948	0.869 0.742			1.012 0.766
Mayland CC McDowell TCC	3	21	25	134	158	*	57%	64%	46% 67%	42% 65%	*	0.942	1.236	1.164	1.141	1.026		
Mitchell CC	68	79	155	739	1,041	44%	62%	50%	49%	50%	0.940	1.023	0.972	0.859	0.894			1.019
Montgomery CC	4	15	19	44	82	*	*	*	70%	63%	*	*	*	1.226	1.134			1.019
Nash CC	70	43	152	256	521	56%	63%	34%	41%	43%	1.187	1.035	0.648	0.721	0.788			0.841
Pamlico CC	4	3	18	30	55	*	*	*	63%	49%	*	*	*	1.102	0.875			0.844
Piedmont CC	10	12	59	146	227	*	*	64%	71%	67%	*	*	1.244	1.240	1.199	1.037	1.126	1.158
Pitt CC	308	105	227	523	1,163	37%	51%	48%	51%	47%	0.796	0.848	0.927	0.888	0.868	0.881	0.918	0.924
Randolph CC	49	76	89	348	562	55%	67%	72%	59%	62%	1.174	1.106	1.388	1.035				
Richmond CC	54	25	95	159	333	33%	48%	47%	70%	56%	0.710	0.791	0.915	1.215	1.016	0.987	1.094	1.075
Roanoke-Chowan CC	11	7	30	37	85	*	*	90%	76%	72%	*	*	1.738	1.317	1.326	1.040	1.337	1.133
Robeson CC	146	39	153	56	394	44%	31%	50%	55%	46%	0.934	0.507	0.959	0.963				
Rockingham CC	33	73	88	271	465	30%	53%	42%	48%	47%	0.646	0.881	0.812	0.841				
Rowan-Cabarrus CC	182	177	441	1,100	1,900	37%	53%	49%	47%	47%	0.784	0.876	0.954	0.815	0.850			
Sampson CC	34	21	114	176	345	41%	67%	39%	65%	54%	0.877	1.099	0.762	1.137	0.985			
Sandhills CC	87	48	204	529	868	57%	63%	57%	53%	55%	1.224	1.030	1.098	0.931				
South Piedmont CC	59	44	160	692	955	34%	59%	48%	44%	45%	0.722	0.974	0.917	0.762	0.795			
Southeastern CC	22	21	48	105	196	18%	38%	75%	74%	64%	0.387 *	0.628	1.448	1.293	1.158			
Southwestern CC	17	52	61	224	354	*	58%	56%	59%	58%	*	0.951	1.076	1.033	1.021			
Stanly CC	19	38	84	367	508		55%	51%	59%	57%		0.911	0.988	1.029 1.037	1.017			
Surry CC Tri-County CC	27 7	87 31	126 16	443 179	683 233	59% *	47% 68%	56% *	60% 85%	57% 82%	1.263	0.777 1.117	1.073 *	1.037				
Vance-Granville CC	72	31	152	289	233 546	49%	68% 67%	48%	85% 64%	82% 58%	1.036	1.117	0.927	1.478	1.436			
Wake TCC	659	432	993	289	4,296	49%	65%	48%	57%	58% 54%	0.905	1.099	0.927	0.988	0.974			
Wake ICC Wayne CC	111	60	189	2,212	621	42 <i>%</i>	58%	49% 62%	66%	63%	1.248	0.962	1.205	1.147				
Western Piedmont CC	15	58	49	305	427	*	66%	61%	76%	72%	*	1.080	1.182		1.268			
Western Fleamont CC Wilkes CC	25	68	34	322	449	52%	53%	62%	58%	57%	1.108	0.873	1.193	1.011				
Wilson CC	46	23	170	196	435	35%	43%	54%	53%	51%	0.741	0.717	1.045	0.914				
* Subcategory results s																		

* Subcategory results suppressed when at least one of the subcategories contains less than 20 in the denominator

Note: System totals are upduplicated and may not be equal to the summation across colleges and categories

TABLE 3. STUDENT SUCCESS RATE IN COLLEGE-LEVEL MATH COURSES, FALL 2020 COHORT

Index score based on the percentage of first-time fall associate degree seeking and transfer pathway students passing a credit-bearing Math course with a "C" or better within three years.

Excellence: 1.204

Excellence: 1.204																		
Avg Band Max: 1.114			LL COHO				1	CCESS RA				INDEX SCORE						
Avg Band Min: 0.934	Pell/	Pell/ Non-URE	Non-Pell/	Non-Pell/	Total	Pell/	Pell/	Non-Pell/	Non-Pell/	Total			1		TOTA	L INDI	EX SCC	JRE
Baseline: 0.665	URE		URE	Non-URE		URE	Non-URE	URE	Non-URE		Pell/	Pell/	Non-Pell/ URE	Non-Pell/				
System Totals	5,874	4,644	9,563	24,562	44,643	30%	42%	39%	50%	44%	URE	Non-URE		Non-URE	2020		2018	
Alamance CC	99	95	139	452	785	27%	40%	36%	50%	44%	0.916	0.961	0.917	1.007	0.974		1.176	
Asheville-Buncombe T	63	123	177	829	1,192	25%	38% *	29%	43%	40%	0.853	0.918	0.749	0.859	0.849		0.871	
Beaufort County CC	26	9	97	155	287	15%		53%	66%	56%	0.517		1.341	1.313	1.243 1.384		1.216	
Bladen CC	22	20 68	48 59	82 360	172 521	32% 56%	60% 41%	60% 41%	68% 44%	60% 44%	1.069	1.441 0.989	1.541 1.037	1.363 0.870	0.970		1.375 0.959	
Blue Ridge CC Brunswick CC	34 40	74	46	203	363	45%	41%	41%	44% 56%	44% 52%	1.878 1.512	1.169	1.220	1.111	1.181		1.302	
Caldwell CC & TI	40	113	109	203 546	812	45% 36%	49%	48% 39%	56%	52%	1.222	0.999	0.983	1.085	1.067			1.206
Cape Fear CC	204	238	265	1,133	1,840	32%	42%	46%	57%	51%	1.087	0.999	1.164	1.147	1.123		1.094	
Carteret CC	13	37	205	1,133	248	\$	43%	25%	34%	35%	*	1.039	0.638	0.681	0.775		0.711	
Catawba Valley CC	61	101	155	571	888	51%	45%	56%	65%	60%	1.708	1.070	1.431	1.293	1.320			1.196
Central Carolina CC	67	74	272	626	1,039	13%	38%	25%	41%	35%	0.451	0.909	0.647	0.822	0.759			0.938
Central Piedmont CC	845	339	1,014	2,029	4,227	42%	63%	46%	55%	51%	1.424	1.510	1.174	1.090	1.210		1.100	
Cleveland CC	25	42	69	270	406	32%	55%	45%	66%	59%	1.075	1.316	1.146	1.316	1.272		1.040	
Coastal Carolina CC	119	132	210	418	879	50%	58%	46%	58%	54%	1.666	1.383	1.178	1.165	1.269			1.150
Coll of the Albemarle	25	71	101	405	602	20%	35%	40%	41%	39%	0.672	0.846	1.010	0.813	0.844		1.014	
Craven CC	59	70	119	310	558	25%	37%	39%	58%	48%	0.854	0.892	0.986	1.165	1.060	1.031	0.965	0.914
Davidson-Davie CC	54	122	88	503	767	31%	45%	38%	59%	53%	1.058	1.083	0.956	1.182	1.132	1.128	1.103	1.036
Durham TCC	181	65	290	341	877	24%	52%	36%	50%	40%	0.817	1.257	0.915	0.995	0.951	1.099	1.008	0.974
Edgecombe CC	28	12	36	43	119	7%	*	28%	56%	34%	0.240	*	0.708	1.114	0.754	0.693	0.852	0.993
Fayetteville TCC	505	209	545	636	1,895	25%	35%	30%	40%	33%	0.832	0.851	0.758	0.806	0.804	0.729	0.817	0.844
Forsyth TCC	317	215	307	710	1,549	33%	47%	50%	60%	51%	1.124	1.117	1.263	1.194	1.183	1.135	1.095	1.080
Gaston College	83	143	121	917	1,264	24%	30%	31%	45%	41%	0.810	0.722	0.801	0.897	0.862	0.892	0.862	0.875
Guilford TCC	538	288	624	1,007	2,457	26%	39%	33%	49%	39%	0.868	0.926	0.846	0.987	0.918	0.913	0.923	0.882
Halifax CC	12	20	79	87	198	*	40%	24%	32%	28%	*	0.961	0.613	0.642	0.641	0.516	0.500	0.550
Haywood CC	11	54	26	194	285	*	31%	38%	42%	40%	*	0.756	0.981	0.843	0.854	0.941	1.002	1.042
Isothermal CC	41	65	46	225	377	32%	32%	41%	45%	41%	1.065	0.776	1.053	0.905	0.918	0.781	0.803	0.908
James Sprunt CC	34	18	120	113	285	24%	*	53%	61%	51%	0.791	*	1.339	1.218	1.192	1.096	1.296	1.261
Johnston CC	92	83	204	692	1,071	36%	49%	43%	54%	50%	1.205	1.187	1.088	1.084	1.103		1.021	
Lenoir CC	74	32	147	178	431	23%	34%	44%	72%	51%	0.772	0.826	1.110	1.435	1.165		1.220	
Martin CC	14	10	68	101	193	*	*	41%	69%	53%	*	*	1.050	1.383	1.166			1.046
Mayland CC	2	11	11	134	158	*	*	*	69%	64%	*	*	*	1.370	1.305			
McDowell TCC	3	21	25	133	182		29%	40%	46%	42%		0.686	1.020	0.915	0.888		0.843	
Mitchell CC	68	79	155	739	1,041	28% *	33% *	38% *	41%	39%	0.939 *	0.791	0.971 *	0.815	0.845			0.969
Montgomery CC Nash CC	4 70	15 43	19 152	44 256	82 521	47%	51%	34%	59% 50%	50% 45%	1.584		0.872	1.179 1.006	1.105 1.063		1.024 1.153	
Pamlico CC	4	3	152	30	55	4770	\$1%	\$	57%	43%	*	1.229 *	*	1.131	0.892			0.907
Piedmont CC	4 10	12	59	146	227	*	*	37%	46%	42%	*	*	0.951	0.916	0.892	0.758		
Pitt CC	308	105	227	523	1,163	23%	33%	41%	60%	44%	0.764	0.801	1.034	1.206	1.018		0.908	
Randolph CC	49	76	89	348	562	22%	41%	44%	44%	42%	0.754	0.980	1.117	0.883	0.922			1.026
Richmond CC	54	25	95	159	333	20%	24%	46%	68%	51%	0.685	0.577	1.181	1.355	1.138			1.308
Roanoke-Chowan CC	11	7	30	37	85	*	*	77%	65%	58%	*	*	1.955	1.294	1.333			
Robeson CC	146	39	153	56	394	31%	23%	50%	55%	41%	1.036	0.554	1.283	1.105	1.094			
Rockingham CC	33	73	88	271	465	15%	22%	36%	56%	44%	0.509	0.527	0.927	1.112	0.942			
Rowan-Cabarrus CC	182	177	441	1,100	1,900	20%	26%	33%	35%	32%	0.665	0.624	0.850	0.700	0.725			
Sampson CC	34	21	114	176	345	18%	43%	34%	43%	38%	0.593	1.030	0.872	0.862	0.849	0.696	1.024	0.865
Sandhills CC	87	48	204	529	868	25%	40%	46%	41%	41%	0.850	0.951	1.175	0.826	0.917	0.843	0.926	0.890
South Piedmont CC	59	44	160	692	955	20%	39%	33%	36%	35%	0.683	0.928	0.829	0.727	0.750	0.750	0.694	0.661
Southeastern CC	22	21	48	105	196	23%	38%	60%	70%	59%	0.764	0.915	1.541	1.406	1.314	1.003	1.100	1.064
Southwestern CC	17	52	61	224	354	*	42%	62%	50%	51%	*	1.016	1.589	0.998	1.121	1.103	1.117	1.108
Stanly CC	19	38	84	367	508	*	45%	45%	58%	54%	*	1.075	1.154	1.164	1.158			
Surry CC	27	87	126	443	683	44%	34%	39%	47%	44%	1.494	0.828	0.992	0.932				
Tri-County CC	7	31	16	179	233	*	65%	*	60%	59%	*	1.550	*	1.193	1.253	1.098	0.967	0.814
Vance-Granville CC	72	33	152	289	546	36%	36%	36%	53%	45%	1.213	0.874	0.923	1.056	1.029			
Wake TCC	659	432	993	2,212	4,296	25%	47%	33%	46%	40%	0.836	1.118	0.832	0.926	0.910			
Wayne CC	111	60	189	261	621	26%	43%	35%	45%	38%	0.878	1.041	0.891	0.902				
Western Piedmont CC	15	58	49	305	427	*	41%	53%	52%	50%	*	0.994	1.353	1.047		1.230		
Wilkes CC	25	68	34	322	449	32%	37%	53%	55%	51%	1.075	0.883	1.350	1.097	1.083			
Wilson CC * Subcategory results su	46	23	170	196	435	26%	30%	38%	51%	42%	0.877	0.731	0.975	1.008	0.967	0.907	1.016	0.845

* Subcategory results suppressed when at least one of the subcategories contains less than 20 in the denominator

Note: System totals are upduplicated and may not be equal to the summation across colleges and categories

TABLE 4. FIRST YEAR PROGRESSION, FALL 2022 COHORT

Index score based on the percentage of first-time fall credential-seeking curriculum students graduated prior to or enrolled in postsecondary education the subsequent fall semester.

semester.																		
Excellence: 1.063																		
Avg Band Max: 1.036		FA	LL COHO	RT			SU	CCESS RA	TE				SCORE					
Avg Band Min: 0.981	Pell/	Pell/	Non-Pell/	Non-Pell/	Total	Pell/	Pell/	Non-Pell/	Non-Pell/	Total		INDLA	SCORE		TOTA	AL IND	EX SCO	ORE
Baseline: 0.899	URE	Non-URE	URE	Non-URE	Total	URE	Non-URE	URE	Non-URE	rotar	Pell/	Pell/	Non-Pell/	Non-Pell/				
System Totals	7,439	4,981	13,928	30,376	56,724	54%	60%	70%	76%	70%	URE	Non-URE	URE	Non-URE	2022	2021	2020	2019
Alamance CC	152	87	277	682	1,198	55%	62%	56%	70%	65%	1.018	1.032	0.805	0.932	0.921			0.922
Asheville-Buncombe T	77	150	269	1,167	1,663	53%	49%	62%	63%	61%	0.980	0.820	0.882	0.837	0.850	0.896	0.827	0.869
Beaufort County CC	30	41	94	225	390	40%	68%	76%	84%	77%	0.737	1.136	1.079	1.106	1.074	1.019	1.118	1.006
Bladen CC	22	16	97	111	246	50%	*	65%	81%	71%	0.921	*	0.928	1.073	1.000	0.973	1.032	1.048
Blue Ridge CC	54	73	131	480	738	61%	68%	58%	71%	67%	1.125	1.139	0.829	0.935	0.950	0.909	0.976	0.902
Brunswick CC	41	71	76	248	436	59%	61%	70%	78%	72%	1.078	1.007	0.997	1.036	1.028			1.056
Caldwell CC & TI	44	114	127	596	881	59%	58%	69%	71%	69%	1.088	0.963	0.979	0.946	0.960			1.067
Cape Fear CC	202	255	283	1,379	2,119	56%	58%	66%	79%	73%	1.030	0.959	0.949	1.046	1.021			1.038
Carteret CC	28	62	30	254	374	79%	60%	80%	75%	73%	1.447	0.992	1.143	0.990	1.037			0.976
Catawba Valley CC	95	115	258	782	1,250	58%	60%	77%	82%	77%	1.066	0.998	1.102	1.080	1.076			1.022
Central Carolina CC	129	90	584	863	1,666	57%	54%	67%	75%	70%	1.042	0.905	0.959	0.997	0.982			0.952
Central Piedmont CC	1,005	308	1,500	2,514	5,327	57%	67%	67%	73%	68%	1.048	1.118	0.959	0.972	0.991			1.008
Cleveland CC	56	76	181	442	755	50%	51%	66%	74%	68%	0.921	0.853	0.947	0.979	0.955			1.008
Coastal Carolina CC	91	98	268	535	992	60%	65%	62%	70%	67%	1.113	1.086	0.891	0.933	0.953			1.048
Coll of the Albemarle	45	62	115	456	678	51%	56%	78%	82%	77%	0.941	0.939	1.118	1.089	1.070			0.979
Craven CC	62	63	110	306	541	56%	68%	65%	75%	70%	1.039	1.135	0.935	0.986	0.999			1.026
Davidson-Davie CC	86	133	234	734	1,187	59%	59%	77%	79%	75%	1.092	0.988	1.099	1.051	1.057			1.053
Durham TCC	259	60	439	359	1,117	56%	55% *	62%	70%	63%	1.031	0.915 *	0.885	0.929	0.935			0.995
Edgecombe CC	65	15	110	69 69	259	49%		69%	81%	67%	0.907		0.987	1.074 0.930	0.991			0.903
Fayetteville TCC	554 521	254 230	782 549	608 773	2,198	45%	56% 60%	69% 68%	70% 74%	62% 67%	0.824	0.936	0.980 0.966	0.930	0.922			0.907 1.005
Forsyth TCC Gaston College	124	149	187		2,073 1,787	61% 58%	62%	66%	76%	73%	1.117 1.069	1.005	0.966	1.007	1.013			1.005
Guilford TCC	562	270	604	1,327 979	2,415	52%	62%	70%	80%	69%	0.963	1.038	1.001	1.007	1.007			0.970
Halifax CC	30	14	72	83	199	60%	*	69%	69%	68%	1.105	*	0.992	0.909	0.997			0.970
Hamax CC Haywood CC	9	60	26	85 191	286	*	47%	85%	68%	65%	*	0.776	1.209	0.909	0.908			0.946
Isothermal CC	26	64	84	289	463	42%	58%	75%	75%	71%	0.779	0.961	1.209	0.894	0.989			1.003
James Sprunt CC	45	16	°4 153	141	355	42 <i>%</i>	30%	81%	82%	71%	1.105	*	1.158	1.089	1.100			1.144
Johnston CC	93	86	279	697	1,155	47%	60%	75%	82%	76%	0.871	1.006	1.138	1.089	1.063			1.063
Lenoir CC	66	36	213	228	543	53%	58%	73%	78%	72%	0.976	0.970	1.071	1.032	1.003			1.009
Martin CC	15	16	118	138	287	*	*	69%	80%	74%	*	*	0.993	1.055	1.040			1.123
Mayland CC	0	17	32	211	260	*	*	59%	76%	73%	*	*	0.849	1.010	0.982			0.947
McDowell TCC	7	34	44	199	284	*	65%	91%	82%	80%	*	1.076	1.299	1.084	1.109			0.920
Mitchell CC	77	72	215	830	1,194	61%	61%	72%	77%	74%	1.124	1.016	1.030	1.014	1.024			1.051
Montgomery CC	11	13	121	104	249	*	*	74%	71%	71%	*	*	1.051	0.942	1.001			0.863
Nash CC	79	45	185	256	565	54%	67%	66%	77%	70%	1.002	1.109	0.950	1.019	1.001	1.002	1.000	0.979
Pamlico CC	5	6	11	64	86	*	*	*	70%	71%	*	*	*	0.931	0.980	0.908	0.844	0.893
Piedmont CC	18	24	89	210	341	*	46%	74%	80%	74%	*	0.762	1.060	1.059	1.031	1.042	1.001	1.038
Pitt CC	357	120	350	582	1,409	45%	53%	68%	82%	67%	0.830	0.873	0.968	1.083	0.972	0.962	1.031	1.002
Randolph CC	62	108	194	533	897	66%	61%	73%	76%	73%	1.218	1.016	1.039	1.008	1.030	1.082	0.909	0.958
Richmond CC	69	32	218	247	566	33%	59%	78%	80%	72%	0.614	0.987	1.114	1.056	1.021	1.060	0.992	0.883
Roanoke-Chowan CC	17	2	76	67	162	*	*	82%	73%	77%	*	*	1.166	0.968	1.105	1.009	1.149	1.140
Robeson CC	163	30	172	58	423	45%	63%	69%	69%	59%	0.825	1.053	0.980	0.913	0.916	0.885	0.989	0.969
Rockingham CC	42	61	102	268	473	64%	61%	68%	71%	68%	1.184	1.009	0.967	0.934	0.973	0.874	0.894	0.922
Rowan-Cabarrus CC	208	152	522	1,082	1,964	50%	59%	69%	72%	68%	0.912	0.985	0.986	0.957	0.962	0.963	0.978	1.010
Sampson CC	62	31	143	150	386	58%	52%	76%	77%	72%	1.069	0.858	1.089	1.024	1.042	1.083	1.100	1.120
Sandhills CC	98	51	282	507	938	51%	71%	79%	81%	77%	0.939	1.174	1.135	1.073	1.083	1.101	1.110	1.132
South Piedmont CC	86	56	273	887	1,302	51%	48%	73%	73%	71%	0.942	0.802	1.042	0.970	0.976	0.990	0.969	1.037
Southeastern CC	52	41	81	199	373	52%	56%	79%	75%	71%	0.956	0.933	1.129	0.998	1.013	0.974	1.016	0.889
Southwestern CC	17	41	115	345	518	*	41%	68%	75%	71%	*	0.690	0.969	0.998	0.973	0.950	0.960	0.961
Stanly CC	18	52	113	490	673	*	52%	78%	76%	74%	*	0.864	1.113	1.010	1.008			
Surry CC	34	74	160	563	831	68%	59%	66%	74%	71%	1.246	0.989	0.947	0.985	0.989	0.974	0.942	0.949
Tri-County CC	4	30	30	187	251	*	67%	73%	82%	79%	*	1.109	1.048	1.083	1.087	1.043	1.080	1.055
Vance-Granville CC	81	48	161	302	592	46%	67%	86%	81%	76%	0.841	1.109	1.234	1.070	1.086	0.988	1.071	1.052
Wake TCC	1,030	538	1,406	3,033	6,007	56%	69%	71%	76%	71%	1.039	1.141	1.008	1.006	1.024	0.978	1.035	1.037
Wayne CC	146	76	219	304	745	60%	67%	76%	80%	74%	1.110	1.116	1.083	1.063	1.083			
Western Piedmont CC	23	58	95	377	553	70%	60%	68%	73%	71%	1.281	1.004	0.978	0.962	0.982			
Wilkes CC	41	67	74	469	651	56%	37%	84%	77%	72%	1.033	0.621	1.197	1.019	0.999			
Wilson CC	44	18	212	226	500	52%	*	80%	83%	78%	0.963	*	1.139	1.101	1.105	1.092	1.035	1.105

* Subcategory results suppressed when at least one of the subcategories contains less than 20 in the denominator

Note: System totals are upduplicated and may not be equal to the summation across colleges and categories

TABLE 5. CURRICULUM COMPLETION, FALL 2019 COHORT

FALL COHORT

Excellence:

Avg Band Max:

1.094

1.048

Index score based on the percentage of first-time fall credential-seeking curriculum students who graduate, transfer, or are enrolled during the fourth academic year with 42 successfully completed non-developmental hours.

SUCCESS RATE

INDEX SCORE TOTAL INDEX SCORE Avg Band Min: 0.95 Non-Pell/ Non-Pell/ Pell/ Pell/ Pell Pell/ Non-Pell/ Non-Pell Total Total URE Non-UR URE Non-UR URE Non-UR URE Non-URI 0.81 **Baseline** Pell/ Pell/ Non-Pell/ Non-Pell/ System Totals 31.882 57% LIRF Non-URF LIRE Non-URE 2019 2018 2017 2016 8,612 6,727 13,653 60.874 33% 44% 56% 66% Alamance CC 139 118 381 660 1,298 47% 52% 44% 58% 52% 1.404 1.170 0.786 0.890 0.940 0.935 0.862 0.98 0.811 0.811 0.840 Asheville-Buncombe T 91 178 253 1,105 1,627 25% 46% 42% 57% 51% 0.759 1.030 0.747 0.865 0.859 Beaufort County CC 31 32 116 196 375 23% 38% 49% 66% 55% 0.678 0.849 0.876 1.004 0.924 1.013 0.968 1.120 0.971 0.997 0.70 Bladen CC 45 23 134 125 327 42% 30% 57% 66% 57% 1.267 0.689 1.025 1.000 1.025 36 102 0.900 0.981 1.019 0.90 Blue Ridge CC 85 456 679 53% 51% 50% 59% 56% 1.584 1.145 0.892 0.965 45 98 293 49% 44% 54% 58% 0.955 0.984 1.024 1.036 1.044 Brunswick CC 71 507 65% 1.468 0.993 Caldwell CC & TI 62 162 109 608 941 42% 48% 65% 70% 64% 1.259 1.076 1.162 1.068 1.093 0.972 0.948 44% 0.948 0.978 Cape Fear CC 258 374 349 1,483 2,464 31% 60% 65% 58% 0.942 0.987 1.063 0.992 0.996 Carteret CC 24 45 305 443 33% 51% 49% 66% 60% 1.001 1.149 0.872 1.000 1.010 1.057 1.066 69 1.042 1.030 Catawba Valley CC 170 209 227 821 1,427 34% 39% 59% 68% 58% 1.024 0.878 1.061 1.040 1.018 0.975 1.024 0.977 0.897 Central Carolina CC 209 133 556 1.032 1.930 33% 32% 49% 59% 51% 0.715 0.873 0.886 Central Piedmont CC 1,181 513 1,298 2,206 5,198 34% 50% 54% 65% 54% 1.009 1.143 0.958 0.996 1.004 0.978 0.951 Cleveland CC 52 73 150 432 707 50% 44% 75% 72% 68% 1.501 0.993 1.332 1.094 1.164 1.052 1.082 Coastal Carolina CC 149 174 272 467 1,062 44% 50% 62% 71% 61% 1.330 1.132 1.102 1.081 1.129 1.063 1.089 1.146 1 066 Coll of the Albemarle 55 71 113 536 775 38% 38% 67% 63% 59% 1.146 0.861 1.200 0.953 0.994 103 55% 0.951 1.079 Craven CC 111 116 371 701 39% 46% 58% 61% 1.166 1.040 1.030 0.937 1.002 1.133 1.136 Davidson-Davie CC 189 696 1.066 51% 51% 67% 76% 69% 1.194 1.166 1.187 63 118 1.525 1.150 Durham TCC 269 75 426 444 1,214 31% 44% 51% 71% 54% 0.926 0.996 0.913 1.089 0.985 0.927 0.887 Edgecombe CC 58 25 104 98 285 22% 28% 63% 50% 47% 0.673 0.634 1.132 0.762 0.868 0.988 1.068 Fayetteville TCC 755 274 971 785 2,785 32% 42% 63% 67% 53% 0.946 0.942 1.122 1.020 1.028 1.080 1.046 1.084 0.950 0.965 0.981 0.970 1.048 0.95 Forsyth TCC 385 227 370 741 1.723 36% 40% 53% 63% 52% 0.908 1.024 0.987 Gaston College 137 208 165 1.174 1,684 41% 45% 65% 73% 66% 1.227 1.023 1.157 1.120 1.120 Guilford TCC 692 516 836 2,407 29% 42% 57% 69% 51% 0.859 0.948 1.016 1.049 0.972 0.990 1.034 0.936 363 1.127 1.130 0.981 Halifax CC 47 27 100 125 299 30% 30% 56% 71% 56% 0.894 0.671 0.999 1.086 0.989 Havwood CC 11 99 19 261 390 35% 71% 60% * 0.800 * 1.081 1.001 1.111 1.095 1.049 1.058 Isothermal CC 29 66 91 362 548 52% 48% 68% 70% 66% 1.553 1.098 1.215 1.066 1.120 1.099 1.059 59% 1.085 1.072 James Sprunt CC 66 38 148 175 427 39% 34% 61% 70% 1.183 0.775 1.067 125 111 241 664 36% 46% 61% 72% 1.081 1.080 1.098 1.087 1.058 1.043 Johnston CC 1,141 63% 1.040 1.003 Lenoir CC 97 48 218 252 615 28% 48% 62% 63% 56% 0.836 1.085 1.104 0.962 1.002 0.965 Martin CC 17 69 231 328 * * 59% 57% 55% 0.865 0.918 1.048 11 1.060 0.898 Mayland CC 1 19 20 218 258 45% 58% 57% 0.803 0.888 0.903 0.911 0.880 * * 0.958 McDowell TCC 13 52 46 248 359 42% 46% 60% 54% 0.814 0.910 0.888 0.828 0.944 1.105 1.048 29% 64% 0.881 1.063 1.045 Mitchell CC 92 110 183 663 45% 75% 66% 1.029 1.150 1.136 18 21 122 293 48% 43% 47% 1.078 0.760 0.820 0.804 0.970 1.129 Montgomery CC 132 54% 0.928 0.877 Nash CC 131 63 222 372 788 34% 43% 53% 62% 53% 1.031 0.970 0.940 0.939 0.957 54% 0.982 1.045 Pamlico CC 4 7 36 69 116 61% 53% 1.090 0.818 0.896 0.976 Piedmont CC 40 44 110 271 465 33% 39% 51% 56% 51% 0.875 0.908 0.855 0.880 0.926 0.836 1.108 0.970 0.960 Pitt CC 443 173 290 670 1,576 29% 36% 48% 73% 52% 0.881 0.825 0.849 0.966 53% 54% 53% 0.950 0.876 0.921 Randolph CC 60 136 169 682 1.047 55% 46% 1.651 1.032 0.827 0.921 Richmond CC 86 41 202 332 661 21% 39% 57% 69% 57% 0.628 0.884 1.015 1.052 0.975 1.040 1.05 Roanoke-Chowan CC 16 11 99 51 177 77% 71% 71% 1.369 1.076 1.276 1.192 1.088 Robeson CC 210 37 296 100 643 36% 22% 71% 67% 56% 1.072 0.490 1.259 1.022 1.117 1.108 1.014 0.919 0.952 Rockingham CC 79 120 124 397 720 30% 35% 50% 57% 49% 0.912 0.792 0.892 0.864 0.862 251 0.825 0.918 0.896 0.987 1.025 1.054 Rowan-Cabarrus CC 215 588 1,369 2,423 27% 40% 49% 60% 52% 0.906 0.871 70 170 239 30% 56% 66% 77% 65% 0.901 1.265 1.186 1.168 1.144 1.138 1.113 Sampson CC 34 513 1.022 1.035 1.066 Sandhills CC 124 58 260 599 1.041 22% 40% 63% 70% 61% 0.654 0.898 1.132 1.067 1.024 South Piedmont CC 76 281 835 1,257 28% 31% 64% 71% 65% 0.829 1.149 1.088 1.066 1.026 1.002 0.974 65 0.697 1.045 1.101 Southeastern CC 39 39 102 216 396 31% 51% 59% 65% 59% 0.924 1.161 1.049 0.988 1.015 0.912 0.941 29 31% 0.932 0.817 0.912 Southwestern CC 66 96 356 547 35% 46% 60% 53% 0.789 0.882 36 91 31% 47% 46% 58% 0.917 0.990 1.082 1.056 Stanly CC 89 459 675 65% 1.069 0.823 0.974 0.938 0.913 Surry CC 44 124 194 708 1,070 52% 44% 52% 63% 58% 1.569 1.004 0.919 0.963 0.985 7 0.977 0.860 Tri-County CC 44 42 284 377 * 41% 69% 69% 64% 0.926 1.231 1.047 1.042 Vance-Granville CC 129 208 29% 61% 57% 0.861 0.883 1.089 1.042 1.006 0.924 1.029 100 388 825 39% 68% Wake TCC 963 538 1,297 2,721 5,519 32% 51% 52% 67% 56% 0.954 1.145 0.920 1.019 0.997 1.016 0.995 Wayne CC 113 81 213 354 761 42% 44% 56% 66% 57% 1.249 1.006 1.005 1.008 1.043 1.081 1.166 Western Piedmont CC 104 70 424 64% 47% 57% 60% 58% 1.921 1.067 1.019 0.921 0.996 1.039 1.011 25 623 Wilkes CC 33 132 95 586 846 36% 55% 54% 66% 62% 1.092 1.235 0.957 1.007 1.040 1.013 0.941 Wilson CC 190 45% 57% 58% 69% 61% 1.294 1.033 1.051 1.100 1.087 1.018 1.037 80 21 235 526 1.351

* Subcategory results suppressed when at least one of the subcategories contains less than 20 in the denominator

Note: System totals are upduplicated and may not be equal to the summation across colleges and categories

1.033

0.86

0.97

1.03

1.09

1.09

0.96

1.08

1.08

1 14

1.01

1.16

0.86

0.96

1.04

0.993

1.062

1.140

1.23

1.08

1.04

0.90

0.79

0.87

0.98

1.003

0.88

0.983

0.88

1.00

0.92

1.03

1.05

0.99

0.949

1.14

1.040

0.949

0.939

1.00

0.89

1.00

0.98

1.129

1.125

1.061

TABLE 6. LICENSURE AND CERTIFICATION PASSING RATE, 2022-2023

Index score based on the percentage of first-time test-takers passing licensure and certification exams. Exams included in this measure are state mandated exams which candidates must pass before becoming active practitioners.

			sst.	g				ť					ž					5			er						S				
Excellence: 1.073	SS	Dental Hygiene	Ther. Asst.	Practical Nursing		er.	ý	Building Inspect ³	ct1	t^1	ect ¹	Inspect ¹	Body	Tech.			EMT-Advanced	EMT-Paramedic			Officer		ß٧	gy			Sales				
Avg Band Max: 1.029	TAKERS	Нув	The	al Ni	ered g	l Th	Radiography	g Ing	Elect Inspect ¹	Inspect ¹	Inspect	lnsp	ge &	Med. 1		asic	dvar	aran	Aide		ion	ing - Itice	tology	Cosmetology	Esthetician	ırist	Estate	TOT	AL INDI	EX SCO	RE
Avg Band Min: 0.942	EST T	ntal	Occup.	ictic	Registe Nursin	hysical sst.	diog	ildin	ct Ir	e Ins	Mech I	Plumb	Massage	ť. N	R	EMT-Basic	IT-A	IT-P:	Nurse ,	t.	Detention	arber pprer	e.	sme	heti	Manicurist					
Baseline: 0.811	F	_	_		Re	ΡA				Fire				Vet.	EMR				_	BLET		B A	υA	Ŭ		_	Real				
System Totals	19,153	227	111	694	2264	113	313	198	148	332	_	205	118	74	242	2733		530	5262	1601	786	227	_		_	414	328	22-23			
Alamance CC	435	*	*	*	1.04	*	*	*	*	*	1.31	*	*	*	0.65	1.05	*	*	0.95	0.99	1.02	*	0.68	0.76		*	0.77	0.962	0.933		
Asheville-Buncombe T	633	1.01	0.90	*	1.02	*	1.09	1.34	1.07	*	0.98	*	*	1.12	*	1.04	1.22	1.18 *	1.04	1.08	*	1.57	*		1.13	1.37	*	1.086	1.055		
Beaufort County CC	151	*	*	*	1.07	*	*	*	*	*	*	*	*	*	*	1.13	*	*	1.15	*	*	*	*	0.66	*	*	*	0.972	0.951		
Bladen CC Blue Ridge CC	145 273	*	*	0.99 *	1.04 1.07	*	*	*	*	0.90	*	*	*	*	*	0.43 1.24	0.91	*	0.79 1.21	1.02	1.07	*	*	0.32 1.09		*	1.04	0.803	1.027	0.787	
Brunswick CC	275	*	*	*	1.07	*	*	*	*	*	*	*	0.94	*	*	1.24	*	*	1.21	1.02	*	*	*	*		0.58	*	1.029		1.081	
Caldwell CC & TI	410	*	*	1.06	1.00	1.08	*	*	*	*	*	*	1.17	*	*	1.12	*		1.26		*	*	1.13	*	*	*	*	1.168	1.159		
Cape Fear CC	774	1.06	0.85	1.06		*	1.09	1.40	*	1.06	1.04	0.97	*	1.12	*	1.01	1.00	0.76		1.02	1.14	1.17	1.19	0.69	0.95	1.12	*	1.031			1.076
Carteret CC	224	*	*	*	1.07	*	1.09	*	*	*	*	*	*	*	*	0.90	*	*	0.97	0.92	*	*	*	1.49		1.01	1.77	1.027		1.107	
Catawba Valley CC	342	1.06	*	*	0.97	*	*	*	*	*	*	*	*	*	*	0.79	*	*	1.18		1.14	*	*	1.15		*	*	1.024	1.055		
, Central Carolina CC	463	0.94	*	0.91	1.07	*	*	*	*	*	*	*	*	1.03	*	0.76	*	0.97	1.05	1.06	0.94	1.56	*	1.11	0.82	1.11	*	0.999	0.986	0.977	0.920
Central Piedmont CC	635	1.06	1.02	0.95	1.03	0.86	*	*	*	*	*	*	*	*	*	1.15	*	1.30	0.85	1.13	*	*	*	1.18	*	*	1.58	1.041	1.062	1.109	1.119
Cleveland CC	289	*	*	1.06	0.98	*	1.09	*	*	1.04	*	*	*	*	*	1.16	*	1.13	1.03	1.16	1.06	0.74	*	1.19	0.99	1.13	*	1.065	0.970	1.029	0.966
Coastal Carolina CC	456	1.06	*	1.06	0.96	*	*	0.90	1.10	1.03	0.89	1.04	*	*	*	1.14	*	1.30	1.05	1.06	1.09	*	*	0.99	*	*	*	1.041	1.018	1.046	1.004
Coll of the Albemarle	291	*	*	0.93	1.07	*	*	*	*	1.04	*	*	*	*	*	1.04	1.25	*	1.01	1.00	0.91	*	*	*	*	0.86	*	1.042	1.069	1.093	1.032
Craven CC	292	*	*	1.06	0.99	1.02	*	*	*	*	*	*	*	*	*	0.79	*	*	1.05	0.95	1.14	1.02	*	1.25	1.42	*	*	1.041	1.030	1.027	0.970
Davidson-Davie CC	710	*	*	0.75	0.87	*	*	*	1.25	0.98	0.89	1.03	*	*	0.67	0.80	*	0.90	1.08	0.95	*	*	*	1.35	1.17	*	*	0.985	1.001	1.035	1.010
Durham TCC	442	*	1.08	1.02	1.02	*	*	*	*	*	*	*	*	*	*	1.24	1.30	*	0.86	0.96	1.04	*	*		0.88			0.985		1.114	-
Edgecombe CC	310	*	*	1.06		*	*	*	*	*	*	*	*	*	*	0.56	*	*			1.07		*	*		0.79	*	0.893		0.781	
Fayetteville TCC	658	0.96	*	1.02		0.96	1.03	*	*	*	1.09	*	*	*	*	1.15	*	0.94	0.95		1.00		*		0.82	1.02	*	0.999		0.973	
Forsyth TCC	647	0.95	*	1.01		*	1.09 *	*	*	*	*	*	1.06 *	*	*	1.02	1.05 *	1.02	0.94		1.14	*	*	*	*	*	*	0.996			
Gaston College	419	*	*		1.07	*		*	*	*	*	*	*	0.93	0.48	1.22		*	1.05	1.05	*	*	*		1.22	*	*	1.079	0.979		
Guilford TCC	538	1.06	*	1.06		*	1.02 *	*	*	*	*	*	*	*	*	1.08	1.01 *	0.83 *	1.04		0.83	*	*	0.45	*	*	*	0.981			
Halifax CC	158	0.87 *	*	0.88 *	0.89	*	*	*	*	*	*	*	*	*	*	1.04 0.96	0.75	*	0.67 1.31	0.72 1.07	0.95	*	*	1 22	*	*	*	0.821		0.810	
Haywood CC Isothermal CC	159 168	*	*		1.02 0.94	*	*	*	*	*	*	*	*	*	*	1.08	*	*		0.98	0.98 *	*	*	1.33 1.29		*	*	1.047		0.966 1.069	
James Sprunt CC	108	*	*	1.02	1.07	*	*	*	*	*	*	*	*	*	*	0.67	*	*	0.58	*	*	1.11	*	0.49	*	0.71	*	0.796		0.828	
Johnston CC	438	*	*	*	1.04	*	1.04	*	*	*	*	*	1.07	*	*	1.03	*	1.01	1.15	1.03	0.93	*	*	1.19	*	*	*	1.089	1.055		
Lenoir CC	403	*	*	*	1.07	*	*	*	*	*	*	*	*	*	*	1.08	*	1.18		*	*	0.79	*			0.75	*	0.828		1.022	
Martin CC	79	*	*	*	*	1.16	*	*	*	*	*	*	*	*	*	0.93	*	0.82	*	*	*	*	*	*	*	*	*	0.858		0.888	
Mayland CC	151	*	*	*	*	*	*	*	*	*	*	*	*	*	1.31	0.95	0.88	1.06	1.19	0.85	*	*	*	1.06	*	*	*	1.069	0.990	1.035	1.043
McDowell TCC	225	*	*	0.99	1.07	*	*	*	*	*	*	*	*	*	*	1.04	*	1.21	1.06	0.92	*	*	*	1.16	1.18	*	*	1.078	0.996	1.024	0.901
Mitchell CC	367	*	*	*	1.05	*	*	*	*	*	*	*	*	*	0.84	0.93	*	*	0.96	1.11	1.12	*	*	1.06	1.25	*	0.54	1.023	1.083	0.985	0.996
Montgomery CC	80	*	*	1.06	*	*	*	*	*	*	*	*	*	*	*	0.69	*	*	1.11	0.85	*	*	*	*	*	*	*	0.954	0.899	0.851	1.010
Nash CC	225	*	*	0.95	0.94	0.93	*	*	*	*	*	*	*	0.84	*	0.76	*	*	1.27	1.02	1.14	*	*	*	*	*	*	0.970	0.966	0.949	0.941
Pamlico CC	35	*	*	*	*	*	*	*	*	*	*	*	*	*	*	*	*	*	0.75	*	*	*	*	*	*	*	*	0.962	0.711	0.939	0.320
Piedmont CC	160	*	*	*	1.02	*	*	*	*	*	*	*	*	*	*	0.82	*	*	1.04	*	*	*	*	*	*	*	*	0.979	0.984		
Pitt CC	323	*	1.08	*	0.88	*	1.09	*	*	*	*	*	*	*	*	0.89	*			1.07		0.15	*	1.21	*	*	*	0.920			0.971
Randolph CC	304	*	*	*	1.07	*	1.03 *	0.88	0.65	*	*	*	*	*	*	0.97	*	*		1.04		*	*	0.50		*	*	0.888			
Richmond CC	166	*	*	1.06	0.97	*	*	*	*	*	*	*	*	*	*	0.52	*	*		0.75	0.71	*	*	*	*	*	0.00				1.042
Roanoke-Chowan CC Robeson CC	91 379	*	*	1 00	0.97	*	*	*	*	*	*	*	*	*	*	0.94	*		0.88		*	T 1 1 1	*			*	T 40	0.913			0.900 0.915
Rockingham CC	379 174	*	*		1.07 1.07	*	*	*	*	*	*	*	*	*	*	0.98 0.94	*	1.06 *	1.01	0.98 0.67	*	1.11 *	*	0.64 *	*	*	0.40				0.915
Rowan-Cabarrus CC	979	*			0.89	*	1.09		1.00	*	*	0.89		*	0.65	0.94	*			1.00	1.05		*	_	1.11	1 25	1 40	0.965			
Sampson CC	198	*	*	1.01		*	*	*	*	*	*	*	*	*	*	0.56	*	*	0.80		*	*	*	0.40		*	*	0.856			0.821
Sandhills CC	247	*	*	*	1.05	*	1.09	*	*	*	*	*	*	*	*	0.88	*	*	0.83		1.04	*	*	0.58		*	1.50				0.960
South Piedmont CC	273	*	*	*	0.99	*	*	*	*	*	*	*	*	*	*	0.93	0.82	*		1.02	*	*	*	*	*	*	*				0.970
Southeastern CC	216	*	*	1.06	1.07	*	*	*	*	*	*	*	*	*	1.38	0.50	*	*		0.78	0.60	*	*	0.64	*	*	*	0.924			0.891
Southwestern CC	187	*	*	*	1.07	*	*	*	*	*	*	*	1.17	*	*	*	*	*	0.95			*	*	0.90		*	*	1.053			1.032
Stanly CC	266	*	*	*	1.02	*	1.09	*	*	*	*	*	*	*	1.12	0.82	*	*		1.02	*	*	*	1.04	*	1.26	*	1.008			0.981
Surry CC	319	*	*	0.98	1.03	*	*	*	*	*	*	*	*	*	1.21	0.91	*	*	1.14	0.83	1.02	*	*	1.33	*	1.42	1.21	1.107	1.023	1.038	1.001
Tri-County CC	110	*	*	*	0.97	*	*	*	*	*	*	*	*	*	*	0.91	1.09	1.02	*	0.75	0.97	*	*	*	*	*	*	0.900	1.089	1.069	1.035
Vance-Granville CC	327	*	*	0.77	0.88	*	0.43	*	1.11	*	*	*	*	*	0.99	0.79	*	*	0.78	0.86	0.98	*	*	*	*	1.05	*	0.821	0.914	0.924	0.931
Wake TCC	966	0.99		*	1.02	*	1.03	*	*	1.02	*		0.76	*	*	1.17	*	*		1.09	*	0.52	*		1.04	*	1.42				1.075
Wayne CC	265	0.94	*		1.04	*	*	*	*	*	*	*	*	*	*	1.26	*			0.99		*	*	*	*	*	0.24				1.036
Western Piedmont CC	202	*	*	*	1.07	*	*	*	*	*	*	*	*	*		1.14	*			1.02		*	1.31	*	*	1.09	*	1.125			
Wilkes CC	385	*	*	*	1.00	*	*	*	0.91	0.96	1.11	0.98	*	*		0.96	*			1.08		*	*	*	*	*	0.66				0.919
Wilson CC	158	*	*	1.06	0.96	*	*	*	*	*	*	*	*	*	*	*	*	*	1.12	1.10	*	*	*	1.41	*	*	*	1.079	0.990	0.848	0.939

* Subcategory results suppressed when there are less than 10 in the denominator

¹Composite index based on success rates within the 3 exam levels

TABLE 7. COLLEGE TRANSFER PERFORMANCE, 2021-2022 COMMUNITY COLLEGE STUDENTS

Index score based on the percentage of community college students (Associate Degree completers and those who have completed 30 or more articulated transfer credits) transferring at a four-year university or college during the fall semester who remain enrolled at any four-year university or college the subsequent fall semester or graduate prior to.

university of conege during	g the jun semester	i who remain em	ulleu ul u	iny jou	ii-yeui	univer	SI
Excellence: 1.031							
Avg Band Max: 1.012							
Avg Band Min: 0.974	TRANSFERS	SUCCESS	IN	IDEX S	CODE	-	
Baseline: 0.917	INANSFERS	RATE		IDEA 3		-	
System Totals	17,494	89.5%	21-22	20-21	19-20	18-19	
Alamance CC	324	91.4%	1.020	1.017	1.011	0.997	
Asheville-Buncombe T	413	91.0%	1.017	1.009	1.002	0.946	
Beaufort County CC	171	91.8%	1.025	0.997			
Bladen CC	96	87.5%	0.977	0.968			
Blue Ridge CC	222	88.7%	0.991	0.996			
Brunswick CC	179	90.5%	1.011	0.990			
	341			0.981			
Caldwell CC & TI		90.0%	1.006				
Cape Fear CC	919	90.3%	1.009	1.023			
Carteret CC	136	89.7%	1.002	0.991			
Catawba Valley CC	565	89.7%	1.002	1.035			
Central Carolina CC	365	92.6%	1.034				
Central Piedmont CC	1,659	90.7%	1.013	1.033			
Cleveland CC	296	89.2%	0.996	0.940			
Coastal Carolina CC	367	86.6%	0.968	0.959			
Coll of the Albemarle	264	88.3%	0.986	0.973			l
Craven CC	303	87.8%	0.981	1.039			l
Davidson-Davie CC	299	86.6%	0.967	0.957	1.010	1.001	
Durham TCC	455	91.6%	1.024	1.014	1.002	1.042	
Edgecombe CC	71	76.1%	0.849	0.882	0.997	0.996	
Fayetteville TCC	665	85.6%	0.956	0.962	0.973	0.922	
Forsyth TCC	579	89.5%	0.999	0.980	0.973	0.990	
Gaston College	438	90.6%	1.012	0.994	0.966	0.942	
Guilford TCC	724	86.9%	0.970	0.971	0.977	0.999	
Halifax CC	63	84.1%	0.940	0.905			
Haywood CC	91	91.2%	1.019	0.900			
Isothermal CC	182	86.8%	0.970	0.962			
James Sprunt CC	102	84.1%	0.939	0.949			
Johnston CC	366	91.3%	1.019	1.058			
Lenoir CC	286	85.7%	0.957	0.991			
Martin CC	60		0.987				
	56	88.3%		1.095			
Mayland CC		85.7%	0.957	0.926			
McDowell TCC	90	90.0%	1.005	1.016			
Mitchell CC	282	92.2%	1.030	1.008			
Montgomery CC	48	95.8%	1.070	0.794			
Nash CC	183	85.8%	0.958	0.975			
Pamlico CC	29	89.7%	1.001	0.783			
Piedmont CC	88	88.6%	0.990			0.982	l
Pitt CC	689	89.4%	0.999	0.979	0.983		l
Randolph CC	170	91.8%	1.025			0.966	l
Richmond CC	242	87.6%	0.978	0.979	0.987	0.949	l
Roanoke-Chowan CC	65	93.8%	1.048	0.896	0.966	0.902	
Robeson CC	126	90.5%	1.011	0.965	0.973	0.929	
Rockingham CC	122	86.1%	0.961	0.967	0.988	0.975	
Rowan-Cabarrus CC	379	88.4%	0.987	0.994	1.014	0.975	l
Sampson CC	205	92.7%	1.035	1.058	1.012	1.022	l
Sandhills CC	367	90.2%	1.007	1.026		1.009	l
South Piedmont CC	218	91.7%	1.025				l
Southeastern CC	112	87.5%	0.977	0.995			l
Southwestern CC	166	88.6%	0.989			0.908	l
Stanly CC	158	90.5%	1.011				l
Surry CC	266	92.9%	1.011			1.010	l
Tri-County CC	134	78.4%	0.875			1.001	l
,	222			0.996			l
Vance-Granville CC		89.6%	1.001				l
Wake TCC	1,873	91.4%	1.021	1.026			
Wayne CC	272	88.6%	0.990	1.002			
Western Piedmont CC	180	90.6%	1.011	0.998			l
Wilkes CC	225	90.7%	1.013		0.990		l
Wilson CC	169	82.8%	0.925	1.032	0.955	1.027	1

 Wilson CC
 169
 82.8%
 0.925
 1.032
 0.955
 1.027

 * Subcategory results suppressed when at least one of the subcategories contains less than 20 in the denominator Note: System totals are upduplicated and may not be equal to the summation across colleges and categories

September 5th 2024

TO:	Dr. Ken Ingle
FROM:	Justin Snyder
REFERENCE:	Internal Audit Plan Report for Summer 2024

According to the college's Internal Audit Plan (IAP) for Continuing Education:

Documentation of the application and maintenance of the Internal Audit Plan will be kept on file in the office of the Senior Continuing Education Administrator. The Senior Continuing Education Administrator will produce a written report of the Internal Audit Plan results for the President and the Board of Trustees after the end of each term. The Senior Continuing Education Administrator will maintain a file of these reports for audit review until they are released from audit.

In compliance with our IAP, I have prepared this report for you and the Board of Trustees. I recommend that receipt and approval of this document be reflected in Board minutes to satisfy the internal auditing requirements.

The charted numbers below reflect only those classes that are required for official audit visitation. Many other classes were held and monitored but are exempt from the IAP and are therefore not included in the numbers. The following class groups are exempt from IAP:

- Classes of 12 or fewer hours
- Self-Supporting Classes (those with SBC prefix or those coded SEF 3001, SEF 3002, CSP 4000)

In the Continuing Education Division, the number of class visitations (internal audits) met or exceeded the percentages required by the IAP, as shown in the chart below. We are satisfied that we are in compliance with the IAP and that quality educational activities are taking place.

		g Education Division		
	Total Classes:	Total Classes Eligible for Offi	cial IAP Visitation	
	Number on-campus	Required to visit	Number	Percentage
	classes		visited	Visited
Visitation by the Basic	39	At least 25%=10 Classes	31	79 %
Skills Supervisors	Number off-campus	Required to visit	Number	percentage
	classes	-	visited	1 0
	12	At least $50\% = 6$ Classes	9	75%
Visitation by the	Number on-campus	Required to visit	Number	Percentage
	classes	-	visited	Visited
Occupational Extension	40	At least 25% = 10 Classes	34	85%
Supervisors	Number off-campus	Required to visit	Number	percentage
	classes	1	visited	I a mar
	67	At least $50\% = 34$ Classes	48	72%
Visitations by the Senior	Number off-campus	Required to visit	Number	Percentage
Continuing Education	classes	_	visited	Visited
Administrator	79	At least $10\% = 8$ Classes	11	14%